

Opinion

Improving the use of biological data in Antarctic management

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Abstract: The Antarctic Treaty System requires that the effects of potential human disturbance be evaluated, such as through the development and evaluation of Initial and Comprehensive Environmental Evaluations (IEEs and CEEs), and through the implementation of Management Plans for Antarctic Specially Protected Areas (ASPAs) and Antarctic Specially Managed Areas (ASMAs). The effectiveness of these management processes hinges on the quality and transparency of the data presented, particularly because independent validation is often difficult or impossible due to the financial and logistical challenges of working in the Antarctic. In a review of these documents and their treatment of wildlife survey data, we find that the basic elements of best data practices are often not followed; biological data are often uncited or out-of-date and rarely include estimates of uncertainty that would allow any subsequent changes in the distribution or abundance of wildlife to be rigorously assessed. We propose a set of data management and use standards for Antarctic biological data to improve the transparency and quality of these evaluations and to facilitate improved assessment of both immediate and long-term impacts of human activities in the Antarctic.

Received 1 March 2016, accepted 12 June 2016

Key words: Antarctic conservation, Antarctic Specially Protected Areas, Antarctic Treaty System, Best Available Science, Comprehensive Environmental Evaluation, Management Plan

Introduction

Antarctica is managed by a unique multinational system, the Antarctic Treaty System (ATS), through which 53 nations (29 of whom are Consultative Parties) work to manage and protect a continent reserved for peace and science. Antarctica's ecosystem contains many endemic species and is one of the few remaining regions on earth with relatively little human impact. Despite the progress made under the ATS with respect to environmental conservation, anthropogenic disturbance continues to be a concern in the Antarctic due to factors such as increased tourism, pollution, invasive species, infectious disease, overfishing, bycatch and physical damage to terrestrial environments (e.g. Kiernan & McConnell 2001, Curry *et al.* 2002, Tuck *et al.* 2003, Croxall & Nicol 2004, Weimerskirch 2004, Frenot *et al.* 2005, Stark *et al.* 2006, Bargagli 2008, Cooper *et al.* 2009, Chown *et al.* 2012, Bender *et al.* 2016). The 1991 Protocol on Environmental Protection to the Antarctic Treaty ('The Madrid Protocol') recognizes that improved protection of the Antarctic environment is in 'the interest of mankind as a whole' and requires all activity south of 60°S to be planned and conducted in a way that will limit adverse environmental impacts. To this end, the Protocol also provides for the designation of protected areas that have restricted access and areas with special management requirements.

Environmental impact assessments under the Antarctic Treaty System

Under Annex 1 of the Madrid Protocol, an environmental impact assessment (EIA) must be made for any proposed activity, from commercial tourism to more significant undertakings such as the construction of a research base or permanent field camp. Environmental impacts are assessed in four main areas: i) the scope, duration and intensity of potential impacts, ii) the cumulative effects of the proposed action and other existing actions, iii) whether the impact could be reduced by using different technology or procedures, and iv) the capacity to monitor impacts and to respond quickly to environmental degradation. For activities with no more than 'minor or transitory' impacts, an Initial Environmental Evaluation (IEE) is required to describe the activity in question, its potential impacts and the alternatives considered. For those activities that will have more than a 'minor or transitory' impact, a Comprehensive Environmental Evaluation (CEE) is required. A CEE must contain a description of the environment including a forecast of the future state of the environment if the proposed activity is not undertaken, the methods and data that were used for the assessment and forecast, and estimations of the nature, extent, duration and intensity of any impacts. A CEE must also

75 consider indirect and cumulative impacts, measures that
 76 could minimize or mitigate these impacts, identify early
 77 warning signs of unforeseen impacts, and address
 78 knowledge gaps and uncertainties (Annex 1).

79 The Madrid Protocol requires ‘regular and effective’
 80 monitoring of ongoing activities to verify the projected
 81 impacts and to facilitate early detection of unforeseen
 82 impacts (Article 3). However, there are few
 83 recommendations regarding the depth and rigor of these
 84 assessments of environmental impact, evaluation of
 85 alternatives or monitoring. There are guidelines in the
 86 ATS for preparing an environmental impact statement,
 87 but these focus on methodology and scope rather than
 88 guidelines for assessing whether the ‘Best Available
 89 Science’ has been considered (ATCM 2005). Per the
 90 recommendations of the Committee for Environmental
 91 Protection (CEP), however, and further discussion at the
 92 XXXIX Antarctic Treaty Consultative Meeting (ATCM)
 93 (ATCM 2016), a number of revisions to these guidelines
 94 are being made to close data gaps and to make the
 95 guidelines more relevant to current environmental
 96 concerns facing the CEP.

97 *Protected and managed areas under the Antarctic* 98 *Treaty System*

99 The Madrid Protocol allows for the designation of
 100 Antarctic Specially Protected Areas (ASPAs) and
 101 Antarctic Specially Managed Areas (ASMAs). An
 102 ASPA can be any marine, terrestrial, glacial or aquatic
 103 area that is deemed to have outstanding environmental,
 104 historical, scientific, aesthetic or wilderness values.
 105 Designating an area as an ASPA restricts human impact
 106 and requires that a permit be obtained before the area can
 107 be entered. Activities that are being conducted in ASMAs
 108 require co-management or co-operation between Parties,
 109 but no permits are required for entry. For both ASPAs
 110 and ASMAs, the proponents must describe the area and
 111 the values being protected and develop a Management
 112 Plan that addresses restrictions on access or activities
 113 within the area. Management Plans for proposed ASPAs
 114 and ASMAs are submitted to the CEP and Commission
 115 for the Conservation of Antarctic Marine Living
 116 Resources (CCAMLR; as appropriate) prior to being
 117 brought to the annual ATCM for discussion. Unlike
 118 CEEs, there is no public comment period for ASPA/
 119 ASMA Management Plans and there is no requirement
 120 for monitoring. However, all Parties are responsible for
 121 co-ordinating information exchange on any significant
 122 changes or damage to the protected features of an ASPA
 123 or ASMA. Recent discussions within the CEP have
 124 focused on how to best monitor the protected values of a
 125 Management Plan, but consensus has not yet been
 126 reached on how to balance the needs for regular

monitoring against the impact that monitoring itself
 may entail (e.g. ATCM 2011a, 2014a). 127 128

Documents such as IEEs, CEEs and ASPA/ASMA
 Management Plans are integral to environmental
 protection under the ATS, but the logistical and
 financial challenges of accessing these sites usually
 precludes verification of the data presented. Thus it is
 the responsibility of authors of such documents to use the
 Best Available Science alongside good data management
 and reporting practices. Given the recent discussions of
 the CEP and the five year working plan to improve EIAs
 within the ATCM, it is timely to discuss the effectiveness
 of the current standards for scientific assessment in both
 CEE and ASPA/ASMA Management Plans. 129 130 131 132 133 134 135 136 137 138 139 140

What constitutes Best Available Science? 141

The concept of using Best Available Science throughout
 the policy process has been discussed extensively in the
 conservation literature (e.g. Copsey 1999, Doremus 2004,
 Pullin *et al.* 2004, Sullivan *et al.* 2006, Glicksman 2008,
 Cook *et al.* 2014). Clark *et al.* (2002) define effective
 science as that which is relevant to the policy process,
 scientifically rigorous, technically accurate, fair and
 unbiased. Van Cleve *et al.* (2004) note that credibility is
 best assured with a strong peer-review process both
 internal and external to the organization, and that
 sound science must be incorporated at the earliest
 planning stages so that programme goals may be
 translated into scientific objectives with adequate time
 for data collection and analysis. The review process is
 often cited as a point at which environmental managers
 and scientists must be held to a high standard. Given that
 limited data on population trajectories or life history may
 reduce the effectiveness of conservation actions (Doak &
 Cutler 2014), many authors present frameworks that rely
 on the best science that is available at the time (e.g.
 Sutherland *et al.* 2004, Pullin & Stewart 2006, Cook *et al.*
 2014) and promote improved data collection on
 biodiversity and population trends for use in
 environmental policy (e.g. Chown *et al.* 2012). There is
 no clear consensus on what constitutes Best Available
 Science, how it should be used when it is available
 (Glicksman 2008, Gosselin 2009, Ryder *et al.* 2010,
 Gerlach *et al.* 2012), or what actions should be taken in its
 absence (Sullivan *et al.* 2006). However, factors such as
 early engagement in the planning process, statistical rigor,
 clear documentation and the use of peer-review emerge as
 common themes. 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173

While the peer-review process is important to providing
 the Best Available Science to the policy process, it is
 important to note that information is often sparse and the
 time frame of the policy action may not allow for a
 rigorous scientific examination (Cook *et al.* 2014). 174 175 176 177 178

179 In cases such as these, expert elicitation is a useful and
 180 effective tool for providing baseline information to be
 181 quantitatively assessed at a later date (King *et al.* 2015), or
 182 used as priors in Bayesian modelling (e.g. Murray *et al.*
 183 2009). Expert knowledge may be extremely useful for the
 184 policy making process, but it is important to note the
 185 distinction between simply using personal communications
 186 with experts and using a structured elicitation process that
 187 attempts to minimize error and standardize its use (Knol
 188 *et al.* 2010, Burgman *et al.* 2011, Martin *et al.* 2012,
 189 Drescher *et al.* 2013).

190 Here, we assess the scientific data quality of current
 191 management documents and propose a set of data
 192 management and use standards for Antarctic biological
 193 data that we think will improve the transparency and
 194 quality of these documents, and facilitate improved
 195 assessment of both immediate and long-term impacts of
 196 human activities in the Antarctic.

197 Methods

198 We reviewed all 73 ASPA and seven ASMA Management
 199 Plans, as well as 19 CEEs submitted as of November
 200 2014. Of the CEEs, 11 involved the construction or
 201 expansion of a research station and five involved a
 202 scientific drilling campaign. We chose to focus our
 203 attention on data provided for penguin species in these
 204 documents because penguins are easily identified and
 205 well-studied, and because population data for penguins
 206 are well-documented compared to many Antarctic
 207 species. Given the large amount of information on
 208 penguin populations and breeding locations, and the
 209 fact that penguins are noted in many Management Plans
 210 as a resource to be protected from disturbance, we
 211 consider these species to be some of the easiest to
 212 identify in an impact statement, and thus a best case
 213 scenario when compared to species that are more difficult
 214 to monitor due to behaviour or inaccessibility. As such,
 215 our assessment reflects a highly conservative view of
 216 whether the Best Available Science is being used in the
 217 Antarctic. It is important to note that our focus on
 218 penguins does not imply that penguins are unique in their
 219 value for protection or that other taxa are not also
 220 important for the evaluation of Management Plans,
 221 merely that penguins provide a lens through which to
 222 examine the use of science for the Antarctic management
 223 process.

224 After eliminating all ASPA/ASMA Management Plans
 225 or CEEs that did not mention penguin species, 45 ASPAs,
 226 five ASMAs and 12 CEEs remained for our review. We
 227 examined ASPA and ASMA Management Plans as well
 228 as draft and final CEE documents for the use of
 229 quantitative population estimates, reports of uncertainty
 230 and population trends, and citations of peer-reviewed

Table I. Number (and percentage) of penguin species accounts in ASPA/ASMA Management Plans that meet suggested criteria for Best Available Science.

Quantitative data	X	X	X	X	X
Date for census		X	X	X	X
Source for census			X	X	X
Peer-reviewed source				X	X
Trend data					X
	54	48	27	13	10
	(60.7%)	(53.9%)	(30.3%)	(14.6%)	(11.2%)

literature (see Table I for criteria). We evaluated these
 criteria for each penguin species mentioned in any given
 ASPA or ASMA, which resulted in 89 species records
 (from the 45 ASPAs and five ASMAs that discuss
 penguins). For documents that did not have recent data
 provided or did not provide a source, we performed a
 literature search to determine if more recent population
 estimates had been available at the time of the document's
 submission, and to identify the source referred to in the
 policy document. We also assessed the quality of the
 maps or high-resolution imagery, as well as the precision
 of the geographical data presented in ASPA/ASMA
 Management Plans and CEEs. We examined specific
 ASPA/ASMA Management Plans and CEEs as case
 studies in the effective use of Best Available Science in
 Antarctic policy, both to illustrate the need for greater
 standardization and to highlight cases that could be
 improved following the guidelines discussed.

Results

Of the species records examined, only ten included
 population estimates and trends with complete citations.
 Of the 89 records examined, 35 did not provide any
 quantitative data, six provided quantitative data but gave
 no indication of the date that the data were collected, and
 48 provided dated, quantitative data but no source. While
 27 provided a source for their data, 14 cited a non-peer-
 reviewed source (Table I).

The level of detail provided on penguin populations in
 these Management Plans also varied widely. While 27
 Management Plans provided an assessment of multi-year
 trends, only ten of the 43 population trends were from
 peer-reviewed sources, and only one included an estimate
 of uncertainty associated with these data (ASPA 115).
 Some Management Plans gave non-quantitative
 population estimates but with no cited source, such as
 ASMA 1, which states that 'Pygoscelid penguins make up
 91% of the number and up to 95% of the biomass of the
 breeding community', with no specific data provided on
 the size of those populations. Others cite personal
 communications or other unpublished data (ASPAs 120,
 124, 127, 173, ASMA 7).

272 Data quality in the CEEs is similarly varied. Of the 12
 273 CEEs examined, four cited quantitative assessments
 274 of penguin populations, and only two of those used
 275 peer-reviewed sources. Only one CEE presented
 276 population trend data for the potentially impacted
 277 penguin populations. There was also a wide range in
 278 the quality and presentation of spatial data produced
 279 in both ASPA/ASMA Management Plans and CEEs.
 280 Some proposals provided multiple maps with clearly
 281 defined locations of interest and proximity to important
 282 environmental features, including animal colonies
 283 (e.g. Larsemann Hills Station (ATCM 2006), Jang
 284 Bogo Research Station (ATCM 2011c)), while others
 285 provided maps of the proposed site but no explicit
 286 co-ordinates for the location (Czech Station (Czech
 287 Republic 2004)).

288 Standardization was lacking in many aspects of
 289 assessing wildlife impacts in CEEs. Several documents
 290 referred to “nearby” wildlife while providing no citation
 291 or specific distances (e.g. Larsemann Hills Station, Jang
 292 Bogo Research Station). One CEE reported that ‘the
 293 impact on skua and Adélie Penguin habitats will be
 294 indirect and minor ... because the colonies are located at a
 295 safe distance from the proposed site’ (ATCM 2014b);
 296 however, no justification was provided for the distance
 297 (2km) being considered ‘safe’, nor was any reference
 298 made to scientific studies that examine distance limits for
 299 impacts. Aside from a lack of standardization in terms of
 300 what constitutes the affected area of a proposed activity,
 301 many CEEs were not quantitative in their assessments.
 302 Many of the CEEs provided exceptional detail on
 303 projected noise pollution from construction and
 304 operation, but few provided an assessment of how that
 305 noise pollution may affect surrounding wildlife. While
 306 this may reflect a lack of available studies on Antarctic
 307 systems, there are many studies that have investigated the
 308 impacts of anthropogenic sound on marine mammals
 309 (reviewed in Nowacek *et al.* 2007) and on seabirds (e.g.
 310 Brown 1990), which could provide guidance for the
 311 assessment of impact.

312 Overall, we find that some policy documents are
 313 following best practices to obtain and use the Best
 314 Available Science (e.g. Neumayer III Station (Alfred
 315 Wegener Institute 2004)), with several CEE and ASPA/
 316 ASMA Management Plans showing thorough and
 317 appropriately cited descriptions of wildlife and potential
 318 impacts to wildlife (e.g. ASPA 134, ASPA 149, Halley VI
 319 Station (British Antarctic Survey 2007)). However,
 320 we also found a high degree of variability in the
 321 quality of EIAs and a lack of standardization in
 322 the quality and transparency of the biological data
 323 presented. The lack of required minimum standards for
 324 such ecological data is at odds with the values of
 325 environmental protection that are clearly affirmed by
 326 the Madrid Protocol.

Discussion

327

328 Our findings illustrate that Antarctic environmental
 329 policy documents often fall short in using the most
 330 recent and accurate data to assess biological impacts
 331 (here assessed through effects on penguin habitat use,
 332 population size and population trajectories). Specifically,
 333 the inconsistencies we document highlight the need for
 334 standardization and increased data quality, as well as for
 335 better systems for distributing and communicating policy-
 336 relevant data to improve the overall quality of Antarctic
 337 EIA documents. There is a critical need for accurate and
 338 up-to-date biological data in order to effectively manage
 339 both protected areas and to predict and mitigate adverse
 340 environmental impacts by human activities in Antarctica.
 341 Within protected areas, population abundance was not
 342 cited in 39% of accounts for the penguin species that were
 343 listed as a ‘resource to conserve’. Aside from a lack of
 344 data, many Management Plans did not cite recent, peer-
 345 reviewed data, and did not assess the population
 346 abundance trends or uncertainties associated with these
 347 data. The inadequacies of the data used limit the
 348 effectiveness of environmental protection and
 349 management.

350 We suggest that, with respect to IEEs and CEEs, the
 351 Parties to the ATS should adopt more stringent standards
 352 to ensure that best practice be used to collect and
 353 communicate ecological data to the policy process. The
 354 Parties to the ATS should modify their current process to
 355 include more detailed, consistent requirements and to
 356 actively foster a culture of peer-review and public
 357 comment. It is important to note, however, that the
 358 solution does not lie solely with the ATS; a more
 359 scientifically rigorous policy process also requires
 360 scientists to not only continue to collect data on the
 361 abundance, distribution and temporal trends of Antarctic
 362 wildlife, but also to make a sincere effort to publish those
 363 data in a timely manner, to include in those assessments
 364 measures of observation error and to make these data
 365 readily accessible to all ATS Parties.

366 Many of the CEE documents cited a lack of information
 367 on the presence of nearby penguin breeding colonies (e.g.
 368 Czech Station (Czech Republic 2004)). While scarce or
 369 missing data are certainly a challenge in the Antarctic, we
 370 suggest that such knowledge gaps should be addressed
 371 rather than simply acknowledged. The Madrid Protocol
 372 requires assessment of impacts as well as monitoring of
 373 impacts and, as such, Parties proposing activities that
 374 require a CEE should also establish a pre-activity baseline.
 375 If those data are not available, the proponent should gather
 376 those data, preferably via direct on-the-ground surveys of
 377 the region at biologically relevant times of the year, in
 378 order to make an accurate assessment of environmental
 379 impacts. This would require effort from all Parties to
 380 ensure that any proposed action uses Best Available

381 Science to provide baseline data, and to hold the proponents
 382 accountable for that information. Increasingly, high-
 383 resolution satellite imagery has been used for surveying
 384 penguin and marine mammal populations and tracking
 385 human disturbance and site remediation (Barber-Meyer
 386 *et al.* 2007, Fretwell *et al.* 2012, LaRue *et al.* 2014, Lynch &
 387 LaRue 2014, McMahon *et al.* 2014, Waluda *et al.* 2014).
 388 Such mapping and survey data should be used for both
 389 ASPA/ASMA Management Plans and for CEEs. While the
 390 CEP has agreed that remote sensing data can be beneficial
 391 for environmental impact statements (e.g. ATCM 2011b,
 392 2012, 2013), many CEEs do not actually make use of this
 393 technology.

394 We recognize the challenges involved in the collection
 395 of new biological survey data for CEEs, yet we emphasize
 396 that the costs imposed by this requirement are usually
 397 minor compared to the costs of the proposed activity itself
 398 (high-resolution satellite imagery (e.g. Worldview-2) costs
 399 approximately 25 USD per square km (LandInfo 2014)).
 400 Because CEEs are invoked for activities being actively
 401 and voluntarily pursued by a proponent, the burden of
 402 proof must lie with that proponent to catalogue the
 403 abundance and distribution of wildlife potentially
 404 impacted by the proposed activity. Data sharing, timely
 405 publication of data and collaboration among Antarctic
 406 programmes should also increase the availability of
 407 relevant biological data for impact assessments and
 408 Management Plans.

409 *Proposed guidelines*

410 While we recognize that a one-size-fits-all approach
 411 may not work in all cases, we suggest a simple set of
 412 guidelines that can be used to evaluate whether
 413 Management Plans and CEEs meet the minimal
 414 standards for Best Available Science. All CEEs and
 415 ASPA/ASMA Management Plans should use sound
 416 data from reliable sources with appropriate analytic
 417 techniques, provide in-depth projections that are
 418 relevant to the spatial and temporal scale of the
 419 proposed action or conservation area, free of political or
 420 other biases and reproducible. In short, we suggest five
 421 guiding questions for assessment:

- 422 i) Are the data presented the most recent data available?
- 423 ii) Is there sufficient metadata provided to allow trace-
 424 ability back to the original source (a citation, or
 425 contact information for an unpublished result or
 426 expert opinion)?
- 427 iii) Is sufficient information presented that would allow
 428 for a comparison between these data and a future
 429 survey? Is information provided on the date and
 430 method of all survey data as well as on the
 431 uncertainties of all estimates presented?

- iv) Are the maps or imagery of sufficient quality and are
 geographical co-ordinates presented with sufficient
 precision to permit a re-examination of the site
 resources at a future date? 432 433 434 435
- v) If data are insufficient for evaluation, is the proponent
 able to collect the data required to establish baseline
 conditions? 436 437 438

Specifically, we propose that the most recent data be used,
 preferably from the peer-reviewed literature, and that
 multi-year trends and measures of uncertainty be reported
 whenever possible. Finally, we suggest that ASPA/
 ASMA Management Plans and CEEs be subject to a
 transparent, rigorous, scientific review process that allows
 for more structured expert comment and subsequent
 revision before any actions are undertaken. 439 440 441 442 443 444 445 446

We recognize that while the burden of using Best
 Available Science falls initially on the proponent, it is
 critical that all Parties ensure that their review processes
 also adhere to these guidelines, and that scientists from all
 Parties undertake studies to produce these data. Some of
 these standards and requirements are clearly not easy to
 meet in the Antarctic due to cost, accessibility or limited
 options for independent review. However, that does not
 mean that the Antarctic research and policy community
 should not strive to attain the most stringent standards
 possible. These models should be adapted and applied to
 the unique scenarios facing Antarctic environmental
 evaluations and Management Plans. 447 448 449 450 451 452 453 454 455 456 457 458 459

Successful environmental management requires that
 we often apply the Best Available Science rather than wait
 for the Best Science Possible, and this requires effective
 communication and translation between policy makers
 and scientists. The Antarctic presents a unique challenge
 in terms of both conservation and quality science for
 environmental management because, while the continent
 remains relatively unblemished, increased stressors such
 as human activity and climate change have already
 affected the ecosystem and pose threats of increased
 change in the future. Policy makers must be able to
 respond to these challenges in a timely manner, which in
 turn requires relevant scientific information to be made
 available to policy makers. Therefore, scientists must be
 willing to provide policy-ready data on the time frame
 that decision makers need, and policy makers need to be
 willing to support and fund baseline surveys and
 continued monitoring that may fall outside of the scope
 of traditional hypothesis-driven scientific research. 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478

Finally, we emphasize that the Best Available Science in
 the impact assessment is only half the solution because our
 understanding of environmental impacts requires long-term
 monitoring of impacted sites to evaluate whether the
 impacts that are observed are of the correct type and
 magnitude as those that had been anticipated. Ideally the
 CEE document would show multi-year monitoring prior to
 479 480 481 482 483 484 485

486 the actual proposal; at minimum, any Party proposing new
 487 construction or activity that would significantly impact the
 488 Antarctic ecosystem should be required to monitor
 489 environmental impacts during and after the activity.
 490 While this is listed as a requirement for a CEE, few
 491 explicitly propose plans for long-term monitoring or
 492 publish any data from those studies. Management Plans
 493 for ASPAs are reviewed every five years, thus providing an
 494 excellent opportunity to update these plans with monitoring
 495 data, and to re-evaluate changes in wildlife abundance or
 496 distribution. Monitoring data is not only critical for
 497 assessing current and projected impacts, but also increases
 498 our knowledge of the Antarctic ecosystem and can be used
 499 as the basis for further scientific investigation.

500 We are encouraged by recent efforts within the CEP to
 501 revise the EIA guidelines, which recognize the importance
 502 of data that is both quantitative and accompanied by
 503 appropriate metadata (ATCM 2016). However, we note
 504 that the accompanying checklist for recording baseline
 505 information on the state of the environment (Appendix 1
 506 of the Revised EIA Guidelines) does not yet reflect this
 507 goal; no explicit request is included for quantitative
 508 information on wildlife abundance and no space is
 509 included for annotating biological data with metadata
 510 such as its original source.

511 Effective management requires revisiting and revising
 512 Management Plans and the process by which we create
 513 those Management Plans. Taking care to ensure that CEE
 514 and ASPA/ASMA Management Plans are treated as part
 515 of a process to improve and assess conservation rather than
 516 static documents could greatly improve the effectiveness of
 517 these documents and, in turn, the effectiveness of
 518 environmental management within the ATS.

519 Acknowledgements

520 We would like to acknowledge financial support from the
 521 National Science Foundation/Office of Polar Programs
 522 (Award No. 1255058 (HJL)) and the National Aeronautics
 523 and Space Administration (Award No. NNX14AC32G
 524 (MAL, CMF, HJL)). We would like to thank Ron Naveen
 525 and Claire Christian for comments and suggestions on
 526 earlier versions of this manuscript, as well as the reviewers
 527 who provided insight and comments on a previous version.

528 Author contribution

529 All authors contributed to the data collection, analysis
 530 and writing of this manuscript.

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