Study & Design of a Correctional Center for Women Statewide
Think Global. Act Local.

Chad Reilly  
Principal-in-Charge

Gerry Guerrero  
Global Justice Director

Marayca Lopez  
Justice Planner

David Bostwick  
Justice Planner

Stephanie White  
Public & Stakeholder Advisor

Harold Levkowicz  
Project Manager

Alan Fried  
Project Manager for Design

Susan Wisler  
Mechanical Engineer

Pam Shadley  
Landscape Architecture
We cannot be diverted by the beauty of the forest because of the ugliness of some of its trees.
Based on the understanding of the Strategic Plan and its impact on this project, describe your firm’s experience utilizing policy and criminal justice data analysis, public input, and agency-wide recommendations to inform decisions in the programming and design of correctional facilities.
Incorporation of the Strategic Plan

Study and Design of a Correctional Center for Women

Strategic Planning Process

- Data Collection
- Data Analysis
- **Stakeholder Engagement**
- Agency-wide Recommendations
- Inform Decision-making
- Inform Policy

- Project Initiation
- Visioning
- Programming
- Existing Conditions Analysis
- **Stakeholder Engagement**
- Alternates Analysis
- Consensus Solution
Informed Decisions in the Programming & Design of Correctional Facilities

- Policy & Criminal Justice Data Analysis
- Agency-Wide Recommendations
- Public Input

Programming & Design
Themes from DSB Bi-weekly Board Meeting (2/18)

- Architecture & Professional Ethics
- Prioritizing Community Resources
- Historical Living Conditions of Facilities
- Stakeholder Engagement
- Public Involvement
Stakeholder Engagement
Draft Design Process

**Stakeholder Workshops**

**TASK 1**  
Project Start Up & Work Plan  
Study Kick-off Meeting

**TASK 2**  
Existing Conditions Documentation and Analysis, Site Capacity and Program Assessment  
Participate in Stakeholder Engagement Events Organized by Strategic Planning Consultant

**TASK 3**  
Study Development & Evaluation of Priority Alternatives  
Develop Three to Five Meaningful Alternatives for Site Improvements and Space Accommodations  
Cost Workshop  
Project Review Workshop

**TASK 4**  
Preferred Alternative  
Develop Agreed-upon, Preferred Alternative (Global Workshop)

**TASK 5**  
Schematic Design Documents  
Initial Design Conference

**TASK 6**  
Certifiable Building Study Report
Describe your team’s experience designing correctional facilities focused on women and how this experience, and up-to-date and innovative corrections best practices, would set a higher standard for a new correctional center for women in Massachusetts.
Women Characteristics

70% - Living on less than $1,000/month (1)

66% - Have children under the age of 18 (2)

15% - Have infants 6 weeks or younger (2)

1.3 million – Children who have incarcerated mothers (3)

Data Based on Women in Prison
(1) Kruttschnitt, 2010
(2) Baldwin & Jones, 2000; Braithwaite et al., 2008; Freudenberg, 2002; Kruttschnitt, 2010; Zaitzow, 1999
(3) Braithwaite et al., 2008
(4) Rich et al., 2011; Schnitker et al., 2015; Winter, 2008

Prevalence of Victimization

- Experienced sexual violence: 86%
- Experienced partner violence: 77%
- Experienced care giver violence: 60%

Health Issues Among Women in Jail

- Medical Problems: 53%
- Serious Mental Illness: 32%
- Drug or Alcohol Abuse/Dependence: 82%
Healthy Environmental Conditions

• Daylight/Sunlight
• Therapeutic Color Schemes & Normalized Materials
• Cleanliness/Odors
• Proper Ventilation
• Thermal & Acoustic Comfort
• Outside Views
• Outdoor Space
• Family-focused Programs
• Maximized Parent-Child Interactions
• Enhanced Visitation Programs
• Parenting Classes / Family Circles
• Family-reunification
• Storybook Project
• Spa, Relaxation Activities

Mothers & Children

66% Have Children < 18
Mothers & Children

- Dedicated Mother-and-Infant Units (Nurseries)
- Daycare Centers / Playground Facilities
- Reunification Apartments
- External Units for Mothers with Children
Mental Health

Incarcerated women exhibit higher rates of mental illness and co-occurring disorders than incarcerated men.
Healthcare

Justice involved women report histories of substance abuse, STDs, chronic medical issues, sexual & physical abuse, and mental illness at higher rates than incarcerated men.
Describe your firm and key consultants’ experience in assessing, planning and designing correctional facilities of similar size and complexity as those listed in the DSB Ad in recent years. Please share how your team’s experience will shape your approach to this project.
## Project Matrix

<table>
<thead>
<tr>
<th>CHAD REILLY, AIA</th>
<th>DCCMA, Hampden County House of Correction, HVAC System Deficiency Study, Ludlow, MA</th>
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<td>Principal in Charge</td>
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<th>HAROLD LEVKOWICZ, AIA</th>
<th>DCCMA, MCI-Framingham, 4 Cottages, Exterior Window Replacement, Framingham, MA</th>
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<th>AEI, B+AC, ELLANA</th>
<th>DCCMA, Middleton Jail and House of Correction, Replacement of Inmate Services Building, Middleton, MA</th>
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<th>DAVID BOSTWICK, AIA*</th>
<th>Wake County, Hammond Road Jail - Phase 2 Expansion, Raleigh, NC</th>
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<th>DAVID DEASON, DBIA*</th>
<th>Franklin County Corrections Center, Columbus, OH</th>
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<th>JIM GABEL*</th>
<th>Illinois Department of Corrections, In-Patient Treatment Facility, Joliet, IL</th>
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<th>DAVE REDEMSKE, CCHP*</th>
<th>Dallas County Jail, Medical/Mental Health Modifications, Dallas, TX</th>
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<th>KUWAIT CORRECTIONAL FACILITIES</th>
<th>Kuwait Correctional Facilities Complex, Kuwait City, Kuwait</th>
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<tr>
<th>MARAYCA LOPEZ</th>
<th>Travis County Jail System Needs Assessment &amp; Master Plan, Austin, TX</th>
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### COMMONWEALTH PRIORITIES
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Evolution of Female Facility Design

**CONTAINMENT** → **POPULATION MANAGEMENT**

**PAST**
- Reliance on Architecture
- Inmate Idleness
- Limited Inmate Programming
- Limited Staff-Inmate Interaction

**PRESENT**
- Direct Supervision
- Diversion
- Alternatives
- Mental Health

**FUTURE**
- Outcome Focused
- Holistic Approach
- Continuum of Care
- Collaborative Partnerships

**NECESSARY FUNCTION** → **COMMUNITY ASSET**