



# State of the US Chemical Industry Is the resurgence in growth sustainable?

A look at the ramp up in US chemical industry capital investment as a result of US Shale Oil & Gas

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### Addressing strategic challenges with interconnected capabilities

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**Consolidated Markets** 

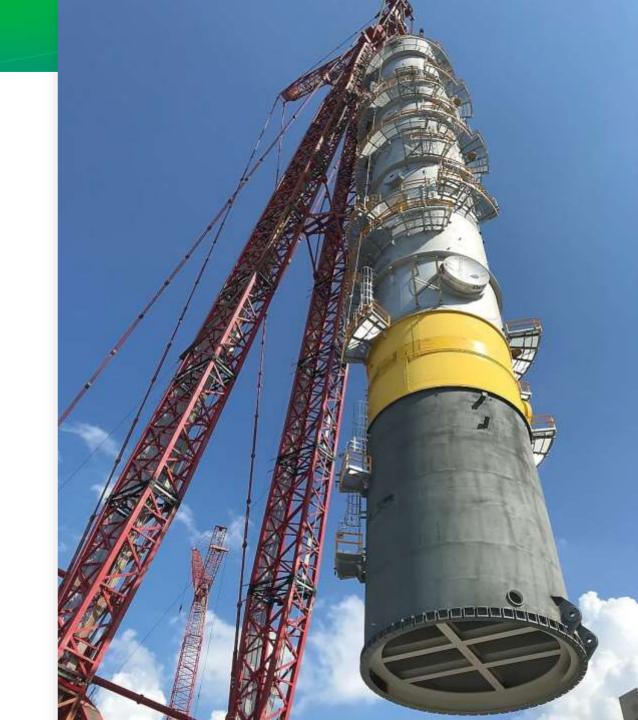
**Transportation** 





#### State of the US Chemical Industry AGENDA

- Industry fundamentals
  - > Consistent & Emerging Issues & Drivers
- Basic chemical outlook: Global & US
  - > Energy (crude oil) assumptions are important
  - > Capital investments and trends in global chemicals trade
  - > Industry cycle / Earnings outlook
- Top global issues
  - > Mobility, Refinery integration returns, Plastics Waste, China
- Final Thoughts





#### The Chemical Industry Enables Modern Living













Natural resources

Refined products & natural gas liquids

Base chemicals

Chemical intermediates

Formulated products / performance materials

Consumer products

Oil

Gas

Coal

Renewable

**NGLs** 

Naphtha

Fuel Oils

Gasoline

Diesel

**Olefins** 

**Aromatics** 

Chlor-alkali

Others

Commodities

Differentiated commodities

Technical specialties

Transportation • Packaging

Construction • Recreation

Industrial • Medical

Pharmaceutical • Personal care

Textiles • Electronics

Aerospace • Business equipment



Multi-billion dollar investment decisions rest on key market fundamentals and emerging mega-trends

Basics: Unchanged overtime

**Building blocks for consumer goods** 

**Economic growth drives demand** 

Low cost position endures & thrives

Market access & logistics are critical

Emerging trends: Continue evolving

**Energy market fundamentals** 

Social license to operate

**Technology & world scale** 

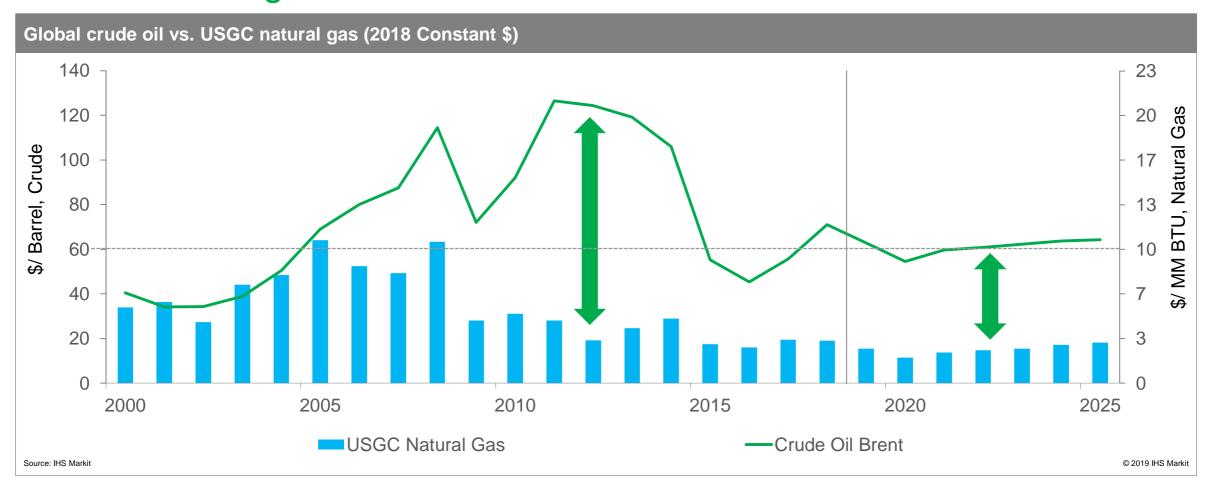
**Use of digital technology** 

#### Energy outlook drives capital decisions

High global crude oil prices & low gas prices in North America drive gas based investments

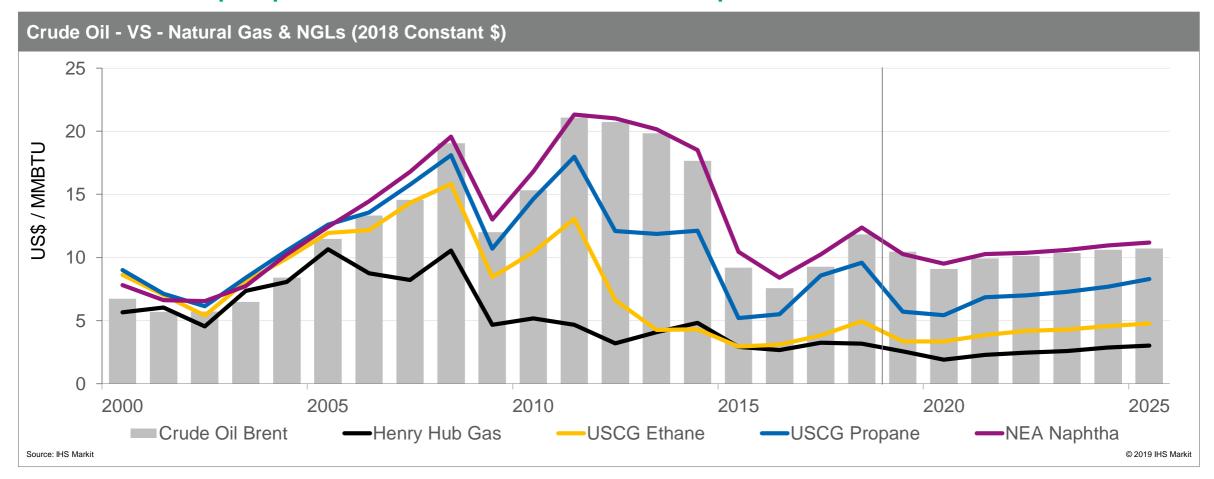


# Combination of high crude prices and stable natural gas is attractive for North America gas-based chemical investments



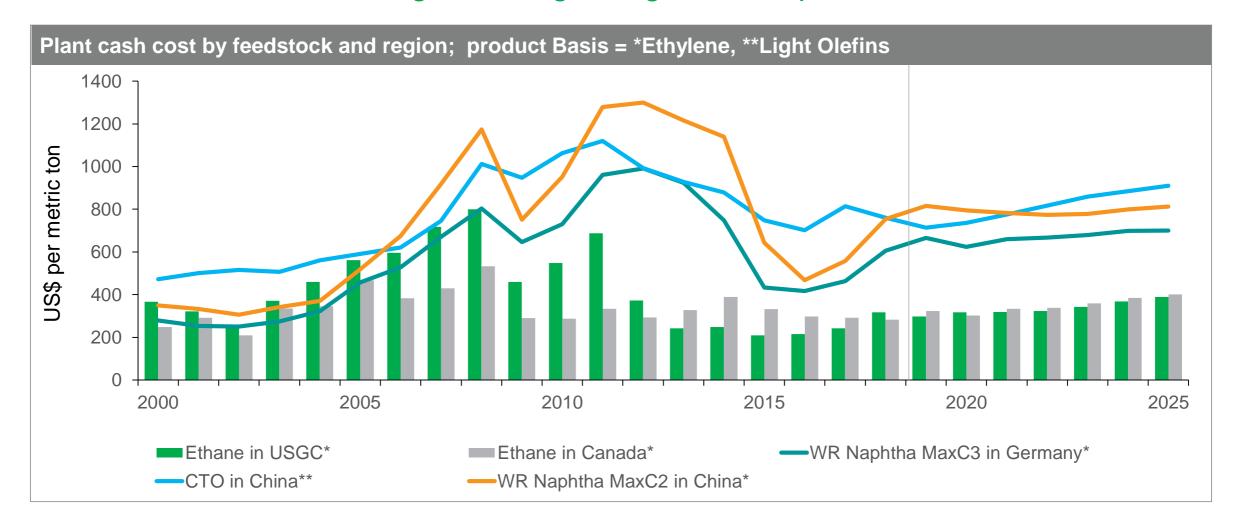


# Sustained higher crude oil pricing creates sustainable advantage for ethane and propane feedstocks versus naphtha





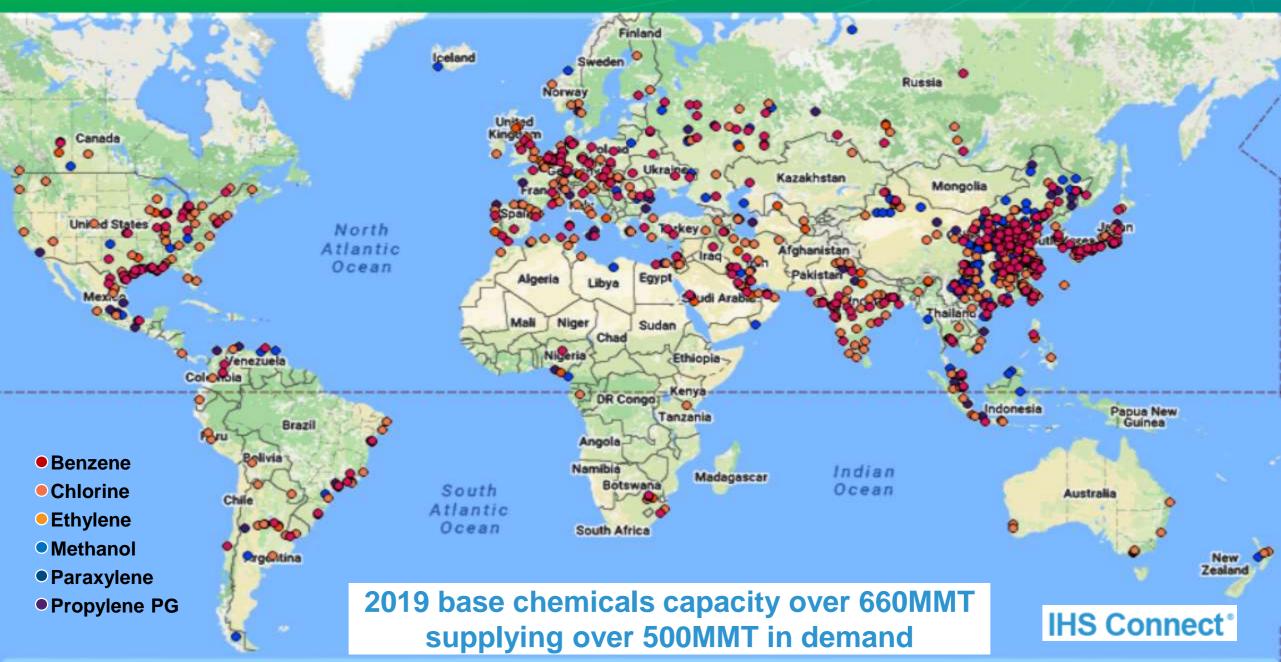
Energy scenario with higher crude oil pricing versus natural gas, provides for a sustainable ethane cracking advantage in light olefins production





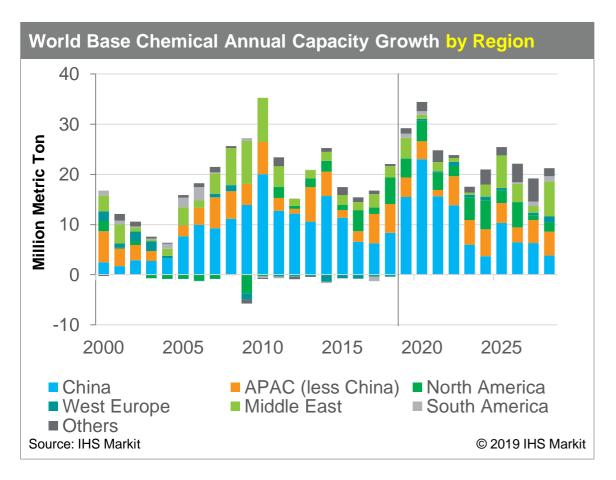


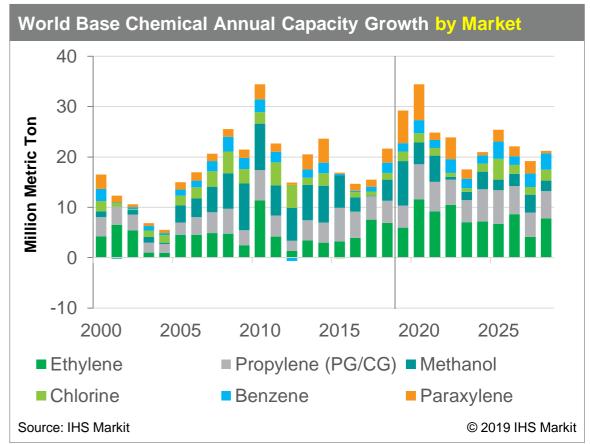


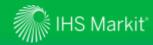




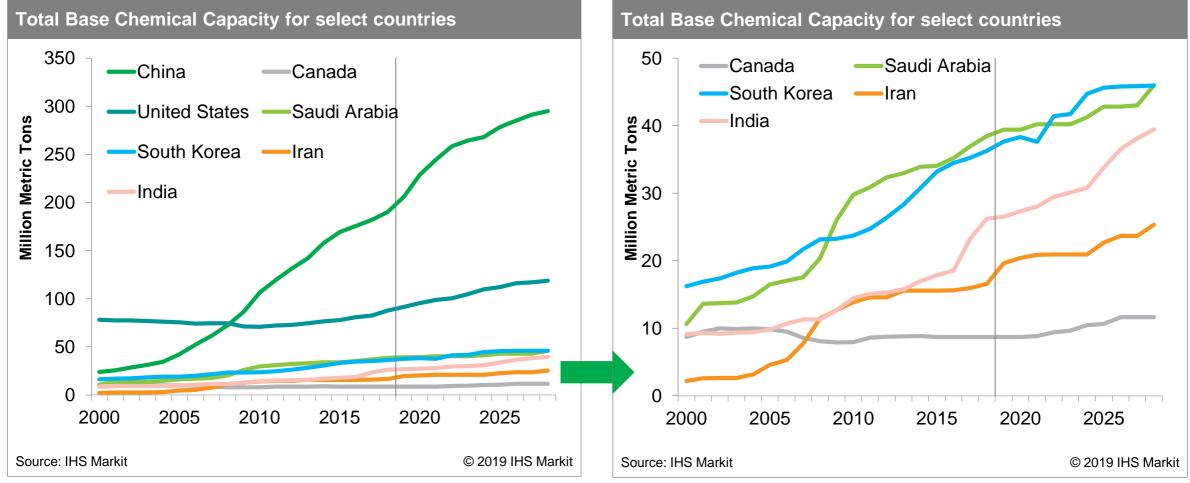
### Led by China, APAC is adding more than 50% of new capacity followed by North America and Middle East as surplus capacity emerges in many value-chains







#### China and North America investment continues at rapid pace along with more modest growth in other locations



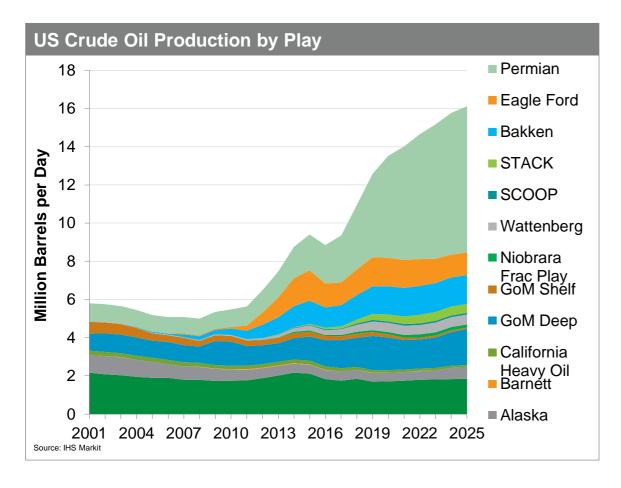
Total base chemical capacity includes: ethylene, propylene (PG,CG), methanol, chlorine, benzene, paraxylene

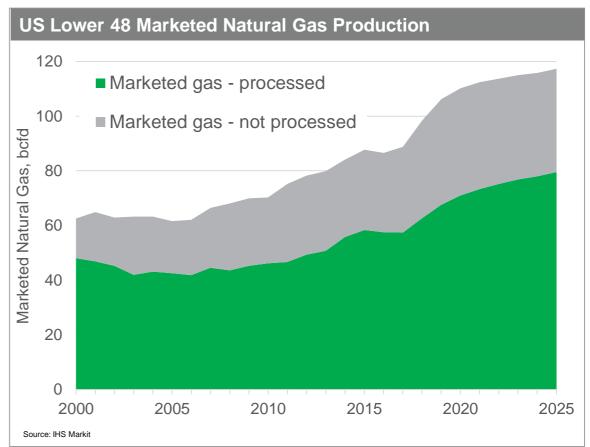
#### US outlook for energy supports continued investments

Domestic & foreign capital continues to flow into the US and Canada for chemicals and energy



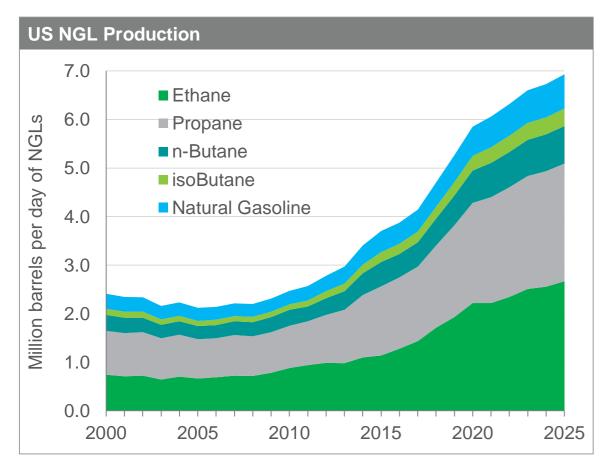
#### Led by the Permian basin, US crude oil production approaches peak output by the mid-2020's; lower prices near term could slow production

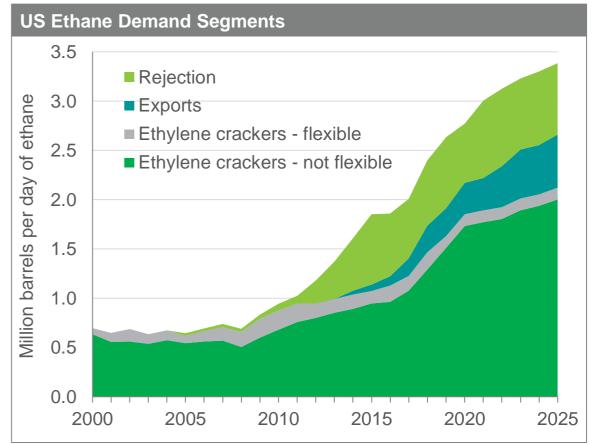






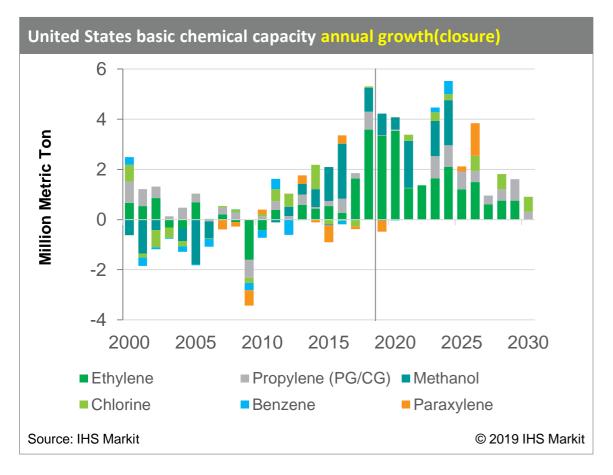
#### US NGL production nearly triples from 2010, with significant growth in ethane and propane; exports required to balance the market

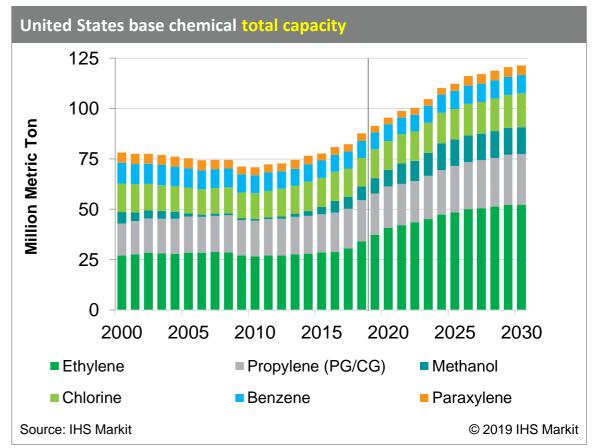






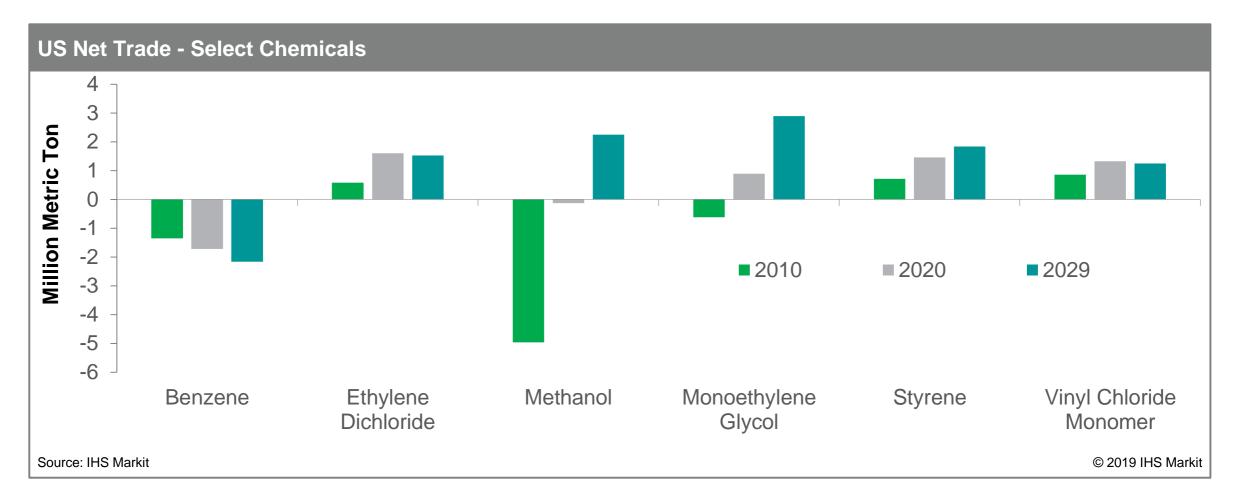
### Increase in US chemical industry capital investment as a result of US Shale Oil & Gas started post-2010 following a series of closures in various markets





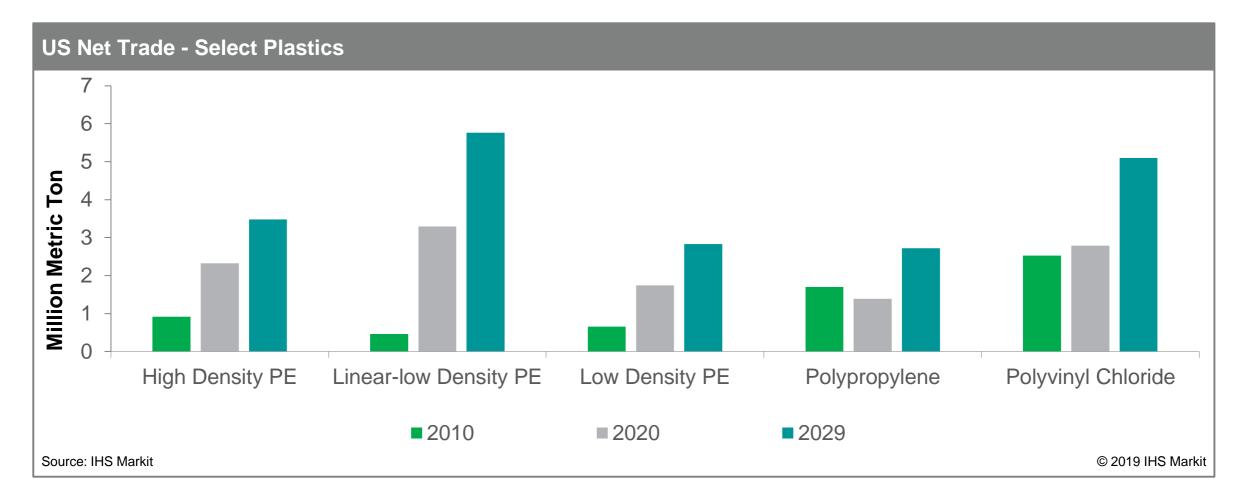


The net trade of most US gas based chemicals and intermediates are forecast to increase over time based on competitive costs; exception is benzene



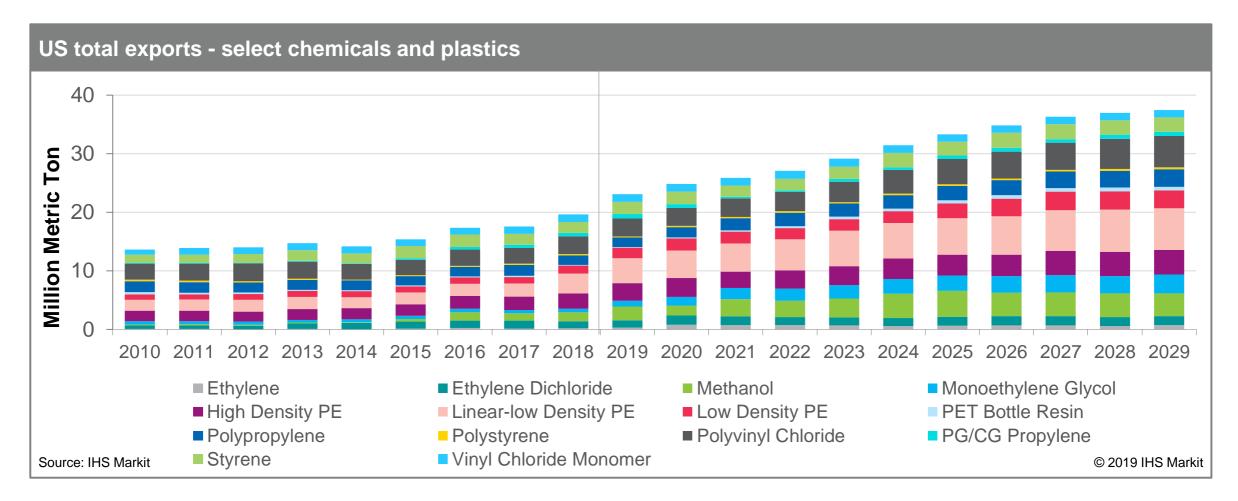


The net trade of most US gas based plastics are forecast to increase over time based on competitive costs and slow-growth in the domestic market





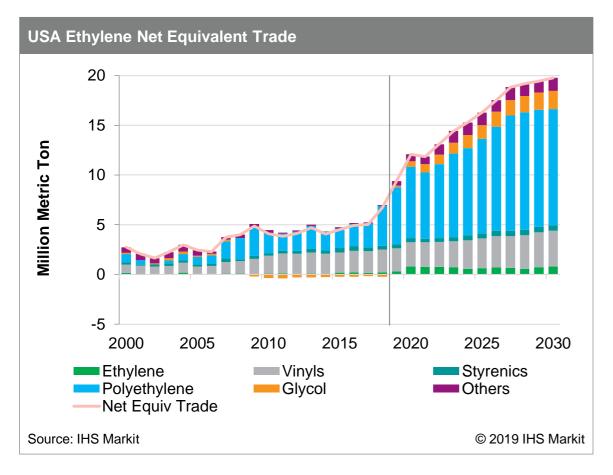
#### Given slow growth in the domestic market, total exports of chemicals and plastics from the US are forecast to approach 40 million metric tons

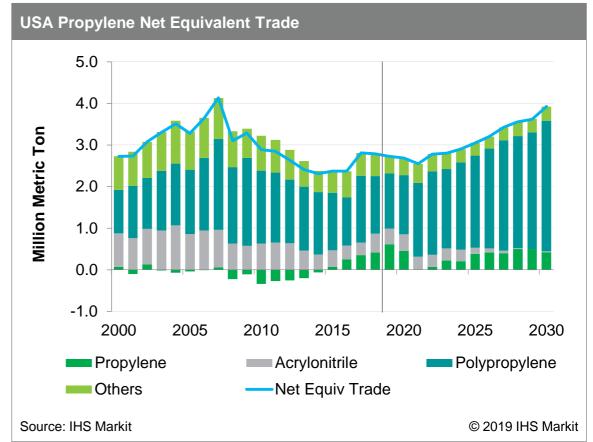


Net equivalent trade shows divergent trends on ethylene and propylene investment strategies



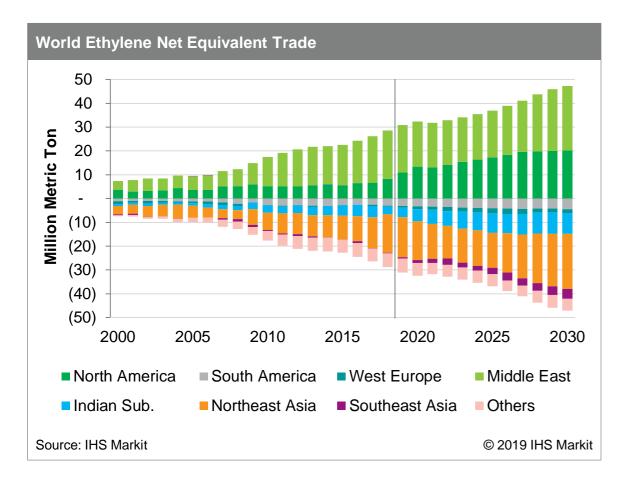
### Low cost ethane and propane support US investments with targeted sales into export markets / domestic growth cannot support new capacity additions

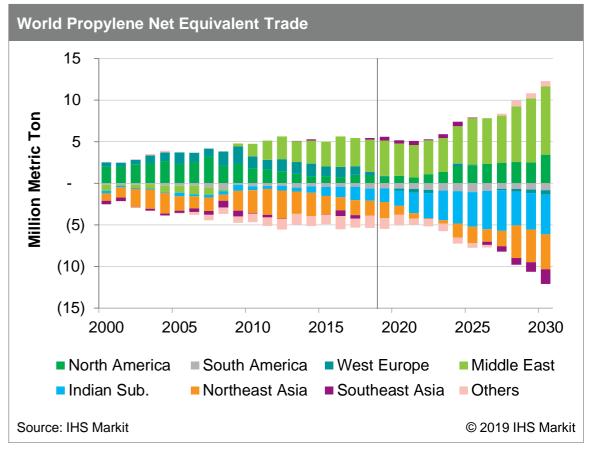






### Ethylene net equivalent trade analysis suggests "build low-cost and ship to high demand growth, while propylene trends show a "build-in-place" strategy

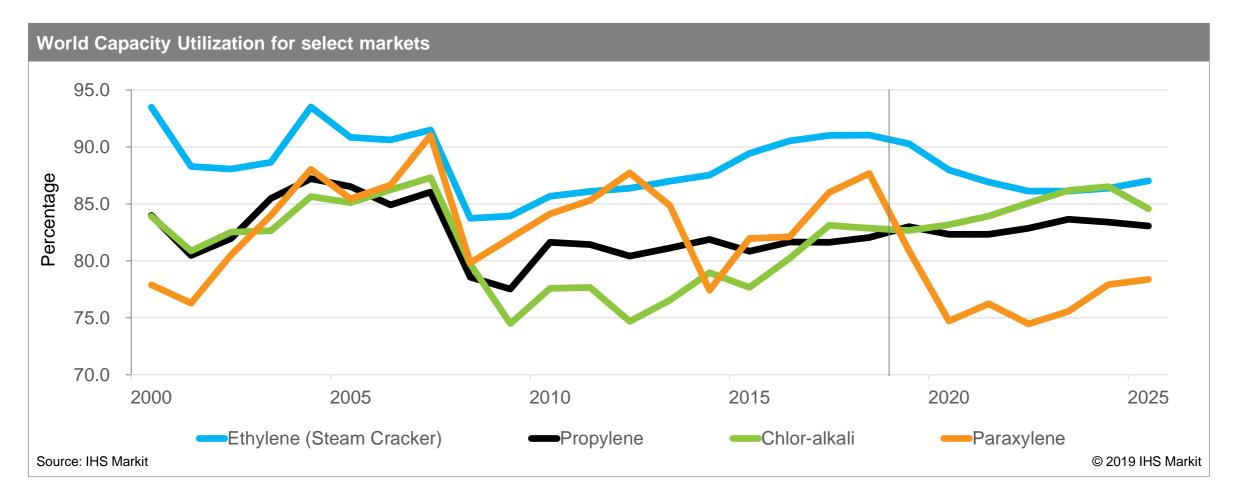




Surge in new capacity and slowing demand growth driving the next down-cycle for petrochemical earnings

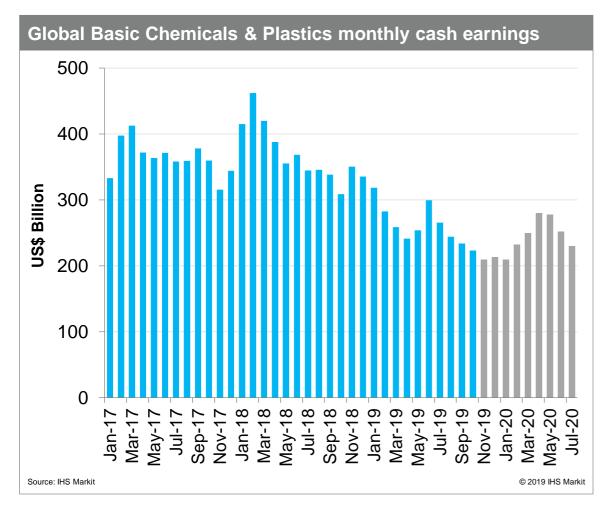


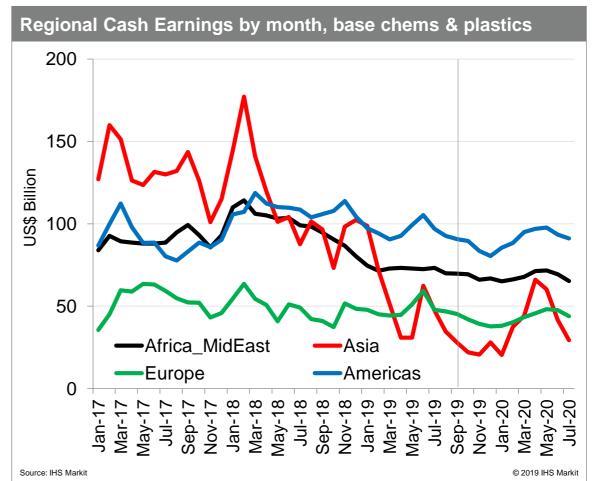
Strong headwinds and surge in build-cycle will soften outlook for ethylene and propylene; chlor-alkali strengthens, and paraxylene faces significant over-supply





## Global base chemicals and derivatives earnings trend is lower in 2019 due to slower demand combined with new supply; greatest impact felt in Asia markets





#### **MEGA-TRENDS IMPACTING THE 2020S**



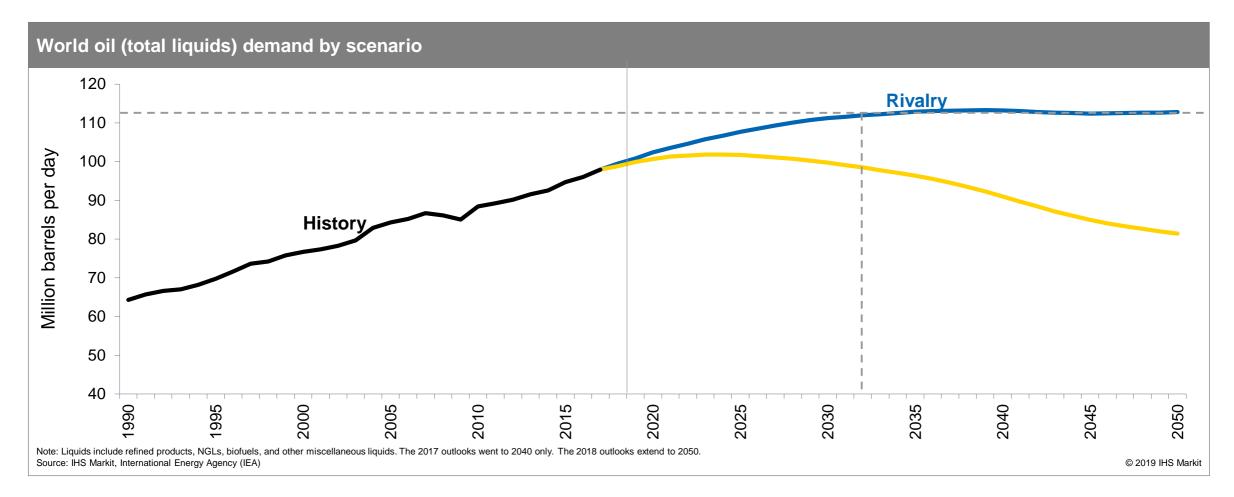
Impact on energy transformation by mobility Crude to chemicals and refinery integration

Light vs heavy feedstocks Impact of plastics waste on demand

Global impact on petrochemicals by China

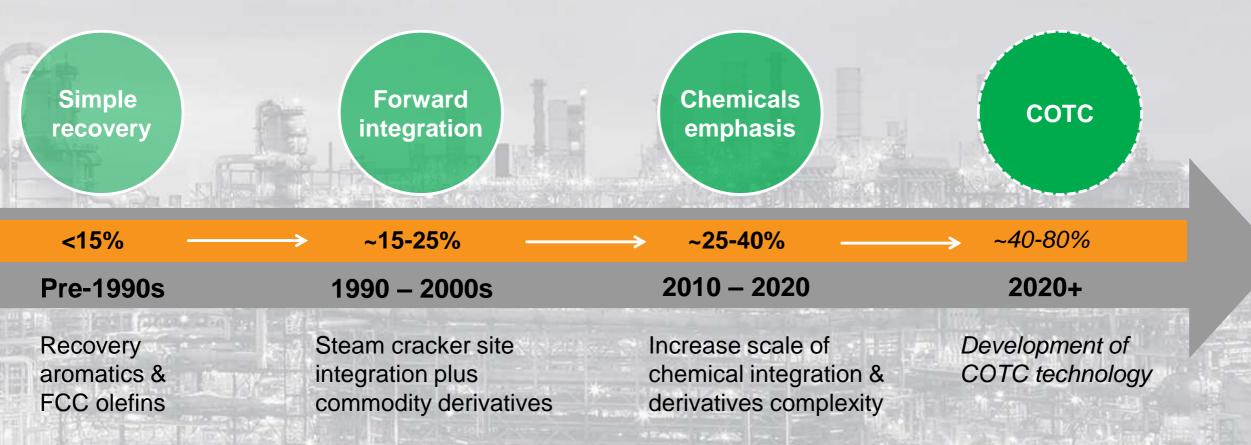


## Efficiency gains create peak oil demand despite underlying growth in GDP, population, transportation demand and petrochemical feedstock growth





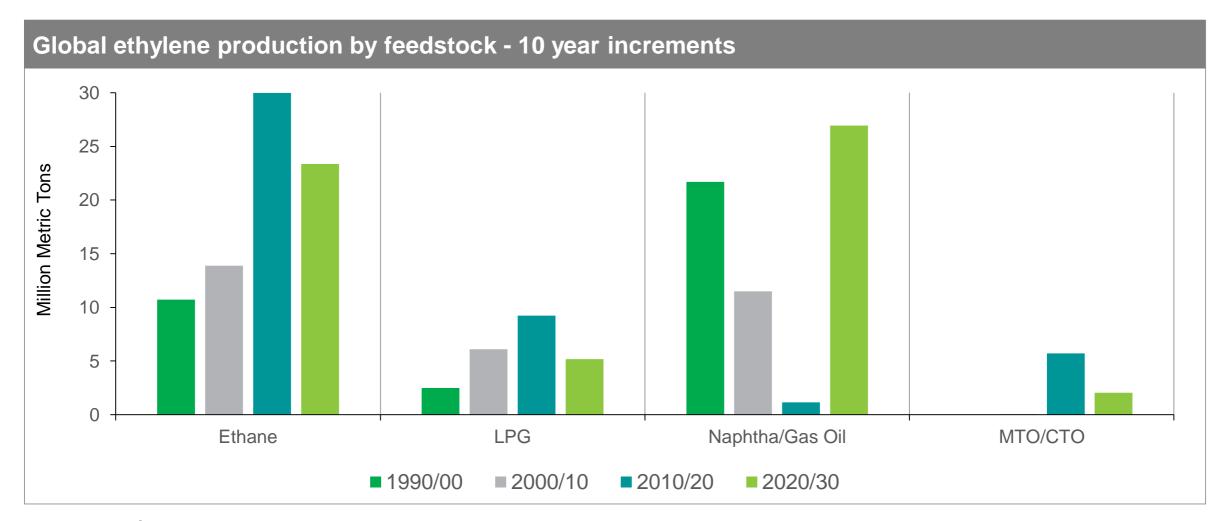
#### Progression of refining & petrochemical operations integration



Yield of chemicals / barrel of crude oil processed



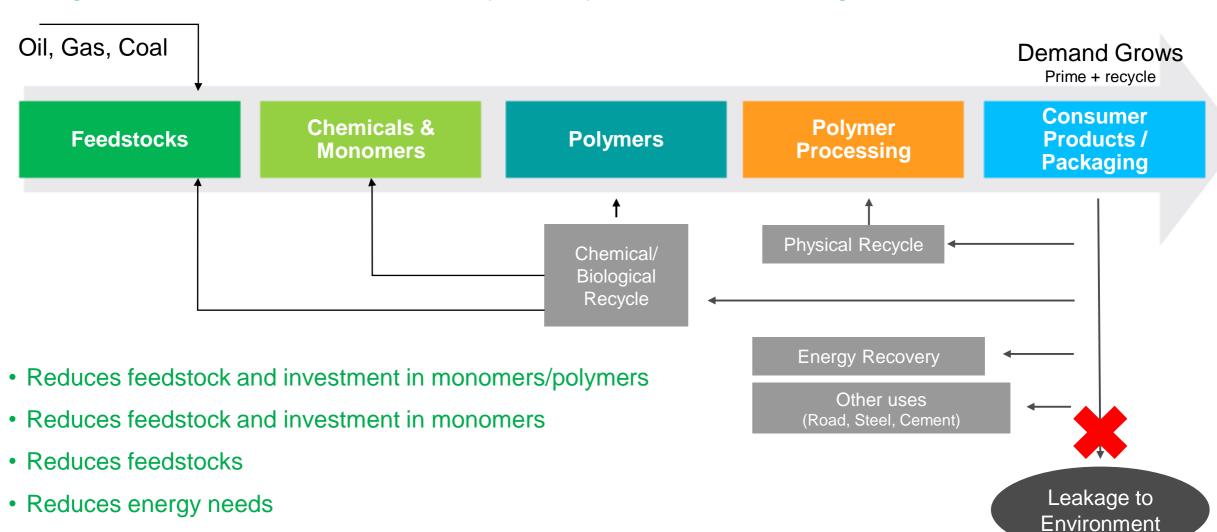
### Heavy feedstocks (naphtha's) needed to meet incremental ethylene production during the 2020's







#### Progression to a circular economy – Polymers remain for global de-Carbonization

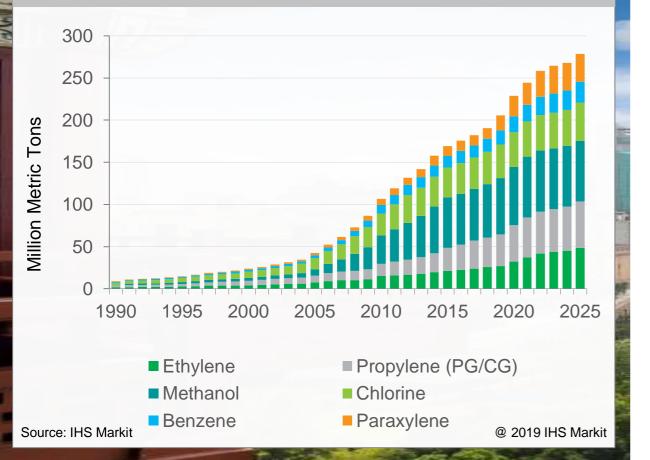


No change in Feed



## China's chemical industry has substantial size and global impact

#### **China – Base Chemical Total Capacity**



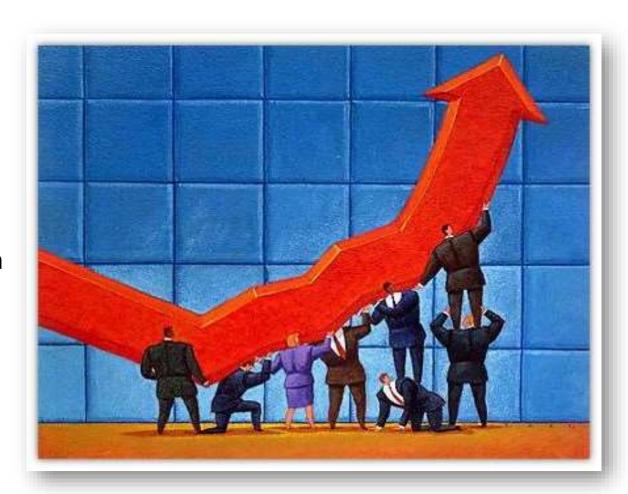
## Significant changes are underway that require close monitoring and analysis

- Economy transition to high-value manufacturing and services.
- Stricter environmental protection policies and new fuel efficiency standards.
- Balance of chemical **company ownership** between central government and the private sector.
- Value-chain integration; self-sufficiency objectives; specialty chemical development.
- Technology development & conventional/nonconventional capacity
- Significant capital cost and capital execution advantage over the USGC.
- International trade ambitions One Belt/One Road; establish RMB as recognized trading currency
- Chinese outbound M&A remains very active



#### **Final thoughts**

- US shale oil & gas developments have fueled the recent surge in petrochemical investments
  - > Low cash cost is key driver despite high CAPEX
  - > Plentiful supply of US oil and gas will enable continued investments in chemicals
- Industry cycles continue, as 2019 earnings have slowed; the outlook has become more cautious with a slowing economy and wave of new capacity
- Assess forecast risks and opportunities
  - > Plastics sustainability risk assessment is essential to long term planning
  - > Understand the return to refinery-petchem integration in Asia, India, Saudi Arabia
  - > Evolving role of China in base chemicals



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