“Turning the Corner” – Keynote Panel

21st ANNUAL FORUM
November 13, 2018
Turning the Corner

- General sentiment – Industry seems better than a year ago
- Mid-stream and Downstream (including Chemicals) are the bright spots – focus on growth and cost
- Upstream has split sentiments – focus on cost and efficiency
- Some common elements for business value
  - Analytical leadership (driving design/engineering), cross-functional teams (not siloed), end user involvement
  - Cohesive organization – breaking internal walls between service, physical and digital
  - E&C Digital Transformation
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• Opening Remarks
  ❖ Don Bari – VP Technology & Analytical Group, IHS Markit
  ❖ David Claggett – SVP OGC Markets & Strategy, Kiewit Energy Group
  ❖ Mark Coscio – VP Petrochem Operations Americas, McDermott
  ❖ Frank Dishongh – VP & GM E&C Operations Houston, Fluor
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- **Q&A Session**
  - Don Bari – VP, IHS Markit
  - David Claggett – SVP, Kiewit Energy Group
  - Mark Coscio – VP, McDermott
  - Frank Dishong – VP & GM, Fluor

- **Moderator**
  - Sanjeev Kapur – Apex PetroConsultants