

MICHAEL ROACH
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August 2019

ACADEMIC POSITIONS

Cornell University

J. Thomas and Nancy W. Clark Assistant Professor of Entrepreneurship 2014-present
Charles H. Dyson School of Applied Economics and Management
SC Johnson College of Business | College of Agriculture and Life Sciences

University of Pennsylvania

Visiting Assistant Professor of Management, Wharton School 2019-2020

Duke University

Visiting Assistant Professor of Strategy, Fuqua School of Business 2012-2014

University of North Carolina at Chapel Hill

Assistant Professor of Strategy & Entrepreneurship, Kenan-Flagler Business School 2007-2012

EDUCATION

Ph.D. Duke University, Fuqua School of Business 2007
Doctor of Philosophy in Business Administration, concentration in Strategy

B.B.A. Georgia State University, J. Mack Robinson College of Business 2000
Bachelor of Business Administration in Decision Sciences
Summa Cum Laude with Research Honors

RESEARCH & TEACHING INTERESTS

Entrepreneurship, science & engineering workforce, commercialization of university research, intellectual property, technology strategy, survey method design & analysis

PEER-REVIEWED JOURNAL ARTICLES ([Google Scholar Citations](#) Aug. 2019: 1,458)

M. Roach & J. Skrentny (2019). "[Why Foreign STEM PhDs are Unlikely to Work for U.S. Technology Startups.](#)" *Proceedings of the National Academy of Sciences*, Aug. 5.

M. Roach & H. Sauermann (2017). "[The Declining Interest in an Academic Career.](#)" *PLoS ONE*, 12(9), Sept. 18.

M. Roach (2017). "[Encouraging Entrepreneurship in University Labs: Research Activities, Research Outputs, and Early Doctorate Careers.](#)" *PLoS ONE*, 12(2), Feb. 8.

H. Sauermann & M. Roach (2016). "[Why Pursue the Postdoc Path?](#)" *Science*, 352, May 6, 663-664.

M. Roach & H. Sauermann (2015). "[Founder or Joiner? The Role of Preferences and Context in Shaping Different Entrepreneurial Interests.](#)" *Management Science*, 61(9), 2160-2184.

M. Roach & H. Sauermann (2015). "[Founders and Joiners.](#)" *Science*, 348, June 12, 1200-1201. (Editor-invited peer-reviewed research vignette highlighting the policy implications of my research on joiners for STEM doctorate careers in entrepreneurship. Part of issue's cover feature on university entrepreneurship.)

H. Sauermann & M. Roach (2014). "Not All Scientists Pay to Be Scientists: PhDs' Preferences for Publishing in Industrial Employment." *Research Policy*, 43(1), 32-47.

M. Roach & W. Cohen (2013). "Lens or Prism? Patent Citations as a Measure of Knowledge Flows from Public Research." *Management Science*, 59(2), 504-525.
NBER Working Paper No. 18292, August 2012

H. Sauermann & M. Roach (2013). "Increasing Web Survey Response Rates in Innovation Research: An Experimental Study of Static and Dynamic Contact Design Features." *Research Policy*, 42(1), 273-286.

H. Sauermann & M. Roach (2012). "Science PhD Career Preferences: Levels, Changes, and Advisor Encouragement." *PLoS ONE* 7(5).

M. Roach & H. Sauermann (2010). "A Taste for Science? PhD Scientists' Academic Orientation and Self-Selection into Research Careers in Industry." *Research Policy*, 39(3), 422-434.

G. DeSanctis, A. Fayard, M. Roach & J. Lu (2003). "Learning in Online Forums." *European Management Journal* 21(5), 565-577.

BOOK CHAPTERS

M. Roach, H. Sauermann & J. Skrentny (2019). "Entrepreneurial Characteristics, Preferences and Outcomes of Native and Foreign Science & Engineering PhD Students." forthcoming NBER edited volume, *The Roles of Immigrants and Foreign Students in US Science, Innovation, and Entrepreneurship*. (eds.) Ganguli, Kahn & MacGarvie, University of Chicago Press.

WORKING PAPERS

"Who Joins a Startup? Ability, Preferences and Labor Market Constraints in First-Time Employment" M. Roach & H. Sauermann; target *Management Science*
Best conference paper - AOM Start-up to Scale-up Special Conference, Dec. 2018

"Faculty as Academic Entrepreneurs?" target *Science*

"Shifting the Debate on Immigration Policies for STEM PhDs" M. Roach & J. Skrentny, target *Science*

"Are Startups Losing Out to Established Firms in Hiring High-Skilled Foreign Workers?" M. Roach, J. Skrentny, & H. Sauermann, target *Organization Science*

"The Divergent Roles of Faculty and Graduate Students on University Startup Founding Teams" M. Roach & D. Burton, target *Organization Science*

"Set on Different Paths? Gender Differences in PhD Experiences and Career Goals" M. Roach & H. Sauermann

"Taste for Science, Taste for Commercialization, and Hybrid Scientists" M. Roach & H. Sauermann

"Re-Examining Patents as Measures of Firm Invention"

"Firm Orientation and the Use of External Knowledge"

UNDER DEVELOPMENT

“The Founding Team of University Spinouts” with Diane Burton

“Experiments in Entrepreneurial Identity”

“The Early Careers of STEM Doctorates” with Henry Sauermann

AWARDS, HONORS AND GRANTS

Best Conference Paper, *Academy of Management Special Conference: Start-up to Scale-up*, 2018

Kauffman Foundation Junior Faculty Fellowship in Entrepreneurship Research, 2012-2014, \$40,000

National Science Foundation (SciSIP), “The Initial Career Transitions of Science & Engineering PhDs,” with Henry Sauermann, 2013-2015, \$285,238 (NSF-1262270)

National Science Foundation (SciSIP), “The Evolving University Research Enterprise,” with Maryann Feldman and Janet Bercovitz, 2012-2014, \$389,698 (NSF-1158755)

Best Young Scholar Paper Award, *DRUID Summer Conference* 2011

UNC Kenan-Flagler MBA Faculty “All Star” Teaching Award 2011

Georgia Research Alliance/Kauffman Foundation “Knowledge Flows under the Microscope: The Transition of Science & Engineering PhDs to Startups and Established Firms,” 2009-2010, \$16,000 (with Henry Sauermann)

John W. Hartman Foundation for Small and Medium Enterprises, Duke University, 2005-2006, \$11,000 (with Wes Cohen).

Dennis E. Grawoig Memorial Award for Outstanding Student in the Decision Sciences, J. Mack Robinson College of Business, Georgia State University, 2000

Research Honors, Georgia State University, 2000

INVITED PRESENTATIONS & DISCUSSIONS

Faculty Research Seminars

2018 – NYU Tandon, Syracuse University

2017 – Stanford University, NYU Stern

2016 – Copenhagen Business School, University of Utah

2014 – UC San Diego

2013 – Cornell University, Johns Hopkins University, National University of Singapore, Singapore Management University, University of Wisconsin

2012 – London Business School, Stanford University, UC Berkeley, University of Maryland

2011 – Boston University, Copenhagen Business School, Duke University

2010 – Georgia Institute of Technology

2007 – University of North Carolina, University of Wisconsin, NC State University

UC San Diego – Pathways to STEM Careers: Strategies for Employment from High School Degree to PhD, May 2019

National Bureau of Economic Research Workshop on “The Role of Immigrants and Foreign Students in Science, Innovation, and Entrepreneurship”, January 2018

National Institutes of Health/National Science Foundation Workshop on “The Value of Data Sharing,” invited panelist, Bethesda, MD, October 2017

National Bureau of Economic Research Productivity Workshop, February 2017

National Academies of Science, Engineering and Medicine workshop on “Measuring the Science and Engineering Workforce: Data Needs,” invited panelist, Washington D.C., October 2016

UCSD Center for Comparative Immigration Studies Workshop on Research Universities, International STEM Students, and the Innovation Economy, invited speaker, May 2016

INFORMS Strategy Science Mini-Conference, invited presenter, Philadelphia, November 2015

Alfred P. Sloan Foundation/Burroughs Wellcome Fund Panel on the Scientific Workforce, invited panelist, October 2015

NBER Summer Institute Meeting on the STEM Workforce, invited presenter, Boston, July 2015

Consortium on Competitiveness and Cooperation, invited discussant, NYU Stern, April 2015

Council of Graduate Schools Workshop on “Understanding PhD Career Pathways,” invited speaker, Warrenton, VA, September 2014

BYU-Utah Winter Strategy Conference, invited presenter, March 2013

Academy of Management Professional Development Workshop “Measuring Knowledge Flows: Patent and Non-Patent Data,” invited presenter, Boston, August 2012

3rd Annual Darden Entrepreneurship and Innovation Research Conference, invited discussant, University of Virginia, April 2010

2nd Annual Darden Entrepreneurship and Innovation Research Conference, invited panelist, University of Virginia, May 2011

7th Annual Smith Entrepreneurship Research Conference, University of Maryland, April 2011

National Academies of Science, Engineering and Medicine workshop on “Measuring the Impacts of Federal Investments in Research,” invited speaker, Washington D.C., April 2011

1st Annual Darden Entrepreneurship and Innovation Research Conference, invited discussant, University of Virginia, April 2010

Kauffman Foundation & Federal Reserve Bank of Cleveland Workshop on Entrepreneurial Finance, invited discussant, Case-Western Reserve University, March 2009

CONFERENCE PRESENTATIONS

“Are Startups Losing Out to Established Firms in Hiring High-Skilled Foreign Workers?”

- *Wharton Conference on Migration, Organizations, and Management, May 2019*
- *UNC Kenan Institute Frontiers of Entrepreneurship Conference, January 2019*

- *Wharton People & Organizations Conference, September 2018*
 - *Strategic Management Society Annual Conference, Paris, September 2018*
- “Divergent Roles of Faculty & PhDs in Academic Entrepreneurship”
- *Academy of Management Annual Meeting, Chicago, August 2018*
- “U.S. Immigration Policies and the STEM Entrepreneurial Workforce”
- *NBER Workshop on “The Role of Immigrants and Foreign Students in Science, Innovation, and Entrepreneurship”, January 2018*
- “Who Joins a Startup? Ability, Preferences and Labor Market Constraints in First-Time Employment”
- *Wharton Technology & Innovation Conference, Philadelphia, April 2018*
 - *Kauffman Entrepreneurship Scholars Conference, Kansas City, October 2017*
 - *Academy of Management Annual Meeting, Atlanta GA, August 2017*
 - *Madrid Strategy, Entrepreneurship and Innovation Workshop, Madrid ES, May 2017*
 - *Workshop on The Organization, Economics and Policy of Scientific Research, Turin IT, May 2017*
 - *Strategic Management Society, Milan IT, April 2017*
 - *NBER Productivity Workshop, Cambridge MA, February 2017*
 - *Academy of Management Annual Meeting, Anaheim, August 2016*
 - *INFORMS Strategy Science Mini-Conference, Philadelphia, November 2015*
- “Founder or Joiner? The Role of Preferences and Context in Shaping Different Entrepreneurial Interests”
- *West Coast Research Symposium, University of Washington, September 2013*
 - *Darden Entrepreneurship and Innovation Research Conference, May 2013*
 - *Wharton Technology and Innovation Conference, April 2013*
 - *NBER Entrepreneurship Working Group, Cambridge MA, December 2012*
 - *Strategic Management Society 32nd Annual Conference, Prague, 2012*
 - *72nd Annual Meeting of the Academy of Management, Boston, 2012*
 - *DRUID Society Conference 2012, Copenhagen Business School*
 - *Making Quantum Leaps in Technology Transfer, Johns Hopkins University, 2012*
 - *11th Annual Roundtable for Engineering Entrepreneurship Research (REER), Georgia Tech, 2011*
 - *The Fox School of Business/Kauffman Foundation Workshop on Empirical Entrepreneurship, 2011*
 - *The 7th Annual Smith Entrepreneurship Research Conference, University of Maryland, 2011*
- “The Price of Silence: Science and Engineering PhDs’ Preferences for Publishing in Industrial R&D”
- *5th Annual Mid-Atlantic Strategy Colloquium, University of Maryland, 2010*
- “Lens or Prism? Patent Citations as a Measure of Knowledge Flows from Public Research”
- *National Bureau of Economic Research 2011 Summer Institute, Intellectual Property Policy and Innovation, Cambridge, MA*
 - *Schumpeter Society Conference, Aalborg, Denmark 2010*
 - *Strategic Management Society 28th Annual International Conference, Cologne, Germany, 2008*
 - *National Bureau for Economic Research Productivity Seminar, Cambridge, MA, 2008*
 - *6th Roundtable on Engineering Entrepreneurship Research (REER), Georgia Tech, 2006*
- “Why Do Firms Patent? Understanding Firm Strategic Patenting Activity and its Impact on Innovative Performance”
- *Strategic Management Society 30th Annual International Conference, Rome, 2010*

“When Do Firms Use Public Research? Knowledge Flows from Universities and Government Labs to Industrial R&D”

- *Strategic Management Society 29th Annual International Conference, Washington D.C., 2009*
- *DRUID Society Conference 2009, Copenhagen Business School*
- *9th Annual Wharton Technology Conference, University of Pennsylvania, 2009*

“What Can (and Can’t) Patents Tell Us about Knowledge Flows from Public Research”, 2004 Consortium for Cooperation and Competition, Emory University.

“Knowledge Familiarity in Technological Change” 2003 INFORMS Annual Meeting, Atlanta.

“Age, Size, and Contribution Dynamics of Online Learning Forums”, 2002 Academy of Management Meeting, Denver

“Visualizing the Network Structure of Online Learning Communities”, 2002 Computational Analysis of Social and Organizational Systems Conference, Carnegie Mellon University.

“Boundary Spanning and Tie Strength: A Computational Model of Knowledge Transfer in Dynamic Technological Environments”, 2002 Computational Analysis of Social and Organizational Systems Conference, Carnegie Mellon University.

“Reciprocity in Contingency Theory: An Exploration of the Fit-Performance Relationship”, 2001 INFORMS Annual Meeting, Miami.

MEDIA MENTIONS

[“Visa issues likely prevent international science PhD holders from working at US start-ups”](#) *Chemical & Engineering News*, August 8, 2019

[“US visa policies make it harder for startups to hire foreign born PhDs”](#) *Economic Times*, August 7, 2019

[“Foreign graduates deterred from joining US technology start-ups”](#) *Times Higher Education*, August 6, 2019

[“Study Finds Foreign Ph.D.s Less Likely to Work for Start-Ups”](#) *Inside Higher Ed*, August 6, 2019

[“Visa policies may restrict access to talent for US tech start-ups”](#) *PhysicsWorld*, August 6, 2019

[“Passing Up the Startup Job”](#) *genomeweb*, August 6, 2019

[“H-1B visa policies favor large companies, study says”](#) *Los Angeles Times, San Diego Union-Tribune, Star Tribune*, August 5, 2019

[“Visa concerns deter foreign-born Ph.D.s from working in startups”](#) *Cornell Chronicle*, August 5, 2019

[“Cities offer great postdoc opportunities – but make sure you factor in the cost of living”](#) *Science*, August 30, 2018

[“2017 Life Sciences Salary Survey”](#) *The Scientist*, November 1, 2017

[“Rejecting Academe”](#) *Inside Higher Ed*, September 29, 2017

[“Adios to academia”](#) *Nature Jobs*, September 26, 2017

[“2016 Life Sciences Salary Survey”](#) *The Scientist*, November 1, 2016

[“Where can a Ph.D. take you? Back to school, usually”](#) *New York Times*, May 5, 2016

- ["Postdoc now, think later"](#) *Inside Higher Ed*, May 6, 2106
- ["Joiners strengthen startups"](#) *periodiCALS*, Fall 2015
- ["How Startup 'Joiners' Are \(and Aren't\) Like Founders"](#) *Harvard Business Review*, July 2015
- ["Joiners' share similar traits with startup founders"](#) SSTi, June 25, 2015
- ["Entrepreneurial new grads embrace startup culture"](#) *Business News Daily*, June 16, 2015
- ["Start-ups need 'joiners' as well as founders"](#) *Epoch Times*, June 16, 2015
- ["Start-up founders get all the glory, but 'joiners' are just as important"](#) *LA Times*, June 15, 2015
- ["Hey Silicon Valley, joiners are just as important as founders"](#) *Washington Post*, June 11, 2015
- ["Three interesting ideas from the latest startup research"](#) *Boston Globe*, June 11, 2015
- ["Founders are important but 'joiners' strengthen startups"](#) *Cornell Chronicle*, June 11, 2015
- ["Silicon Valley joiner' employees have similar personal traits as startup entrepreneurs"](#) *Medical Daily*, June 11, 2015
- ["Postgraduate options: Academia misses the mark"](#) *Nature*, May 23, 2012
- ["Perspective: Real Data on Career Preferences"](#) *Science: Careers*, May 11, 2012
- ["Reconsidering Academic Careers"](#) *Inside Higher Ed*, May 3, 2012
- ["New Study: The longer you're in a Ph.D. program, the more you look outside academia for work"](#) *Science*, May 2, 2012
- ["Science Students' Interest in Academic Careers Drops as They Go Through Ph.D. Programs, Survey Finds"](#) *The Chronicle of Higher Education*, May 2, 2012

TEACHING

Entrepreneurial Strategy for Technology Ventures

Cornell University, Undergraduate & MBA (Course 4.8/5.0, Instructor 4.9/5.0) 2015-present

Technology Strategy

Cornell University, Undergraduate & MBA (Course 4.8/5.0, Instructor 4.9/5.0) 2015-present

Program for Entrepreneurs - New Ventures 2: Strategy Development

Duke University, Fuqua School of Business, MBA 2014

Strategy Implementation

Duke University, Fuqua School of Business, EMBA 2013

Strategic Management

Duke University, Fuqua School of Business (Course 6.5/7.0, Instructor 6.7/7.0) 2012-2013

UNC, Kenan-Flagler Business School (Course 4.5/5.0, Instructor 4.7/5.0) 2011-2012

Commercializing Emerging Science & Technology

MBA, UNC Kenan-Flagler Business School (Course 4.6/5.0, Instructor 4.6/5.0) 2009-2011

*UNC Kenan-Flagler MBA Faculty "All Star" Teaching Award

Intellectual Property & Technology Strategy

MBA, UNC Kenan-Flagler Business School (Course 4.4/5.0, Instructor 4.7/5.0) 2008-2011

**UNC Kenan-Flagler MBA Faculty "All Star" Teaching Award*

Technology and Innovation Strategy

OneMBA, UNC Kenan-Flagler Business School 2009

The Economics of Innovation

PhD Seminar, UNC Kenan-Flagler Business School 2009

Entrepreneurial Strategy for High-Tech Ventures

MBA, UNC Kenan-Flagler Business School 2008

PROFESSIONAL DEVELOPMENT & SERVICE

Editorial Board: Strategic Entrepreneurship Journal, 2015-present; Proceedings of the National Academy of Sciences (ad hoc 2018)

Ad hoc reviewer: Management Science, Research Policy, Strategic Management Journal, Organization Science, Journal of Economics & Management Strategy, ILR Review, Proceedings of the National Academy of Sciences, PLoS ONE, National Science Foundation, Kauffman Foundation, Sloan Foundation

Symposium Co-Organizer: "The Battle for STEM Workers: Implications for Firm Strategy," Academy of Management Annual Meeting 2017

Professional Development Workshop Co-Organizer: Beyond the Case Method: Innovative Approaches to Teaching Strategy, Academy of Management Annual Meeting 2016

Symposium Co-Organizer: "Entrepreneurial Employees: Careers, Hiring and Diversity," Academy of Management Annual Meeting 2016

NSF Proposal Review Panelist: STEM workforce, 2015

Symposium Co-Organizer: "The Development and Organization of Startup Human Capital," Academy of Management Annual Meeting 2015

Professional Development Workshop Co-Organizer: Patent-Based Research Professional Development Workshop, Academy of Management Annual Meeting 2013, 2014

Symposium Co-Organizer: "Entrepreneurial Entry and New Venture Creation: Determinants and Constraints," Academy of Management Annual Meeting 2014

Organizing Committee: Kauffman Foundation Emerging Scholars Conference on Entrepreneurship Research, 2014

UNC Kenan-Flagler Strategy & Entrepreneurship Area
Organizer of Strategy & Entrepreneurship Speakers Series (2008-09)
Chair of S&E Visibility and Reputation Working Group (2008)

UNC Entrepreneurship Week 2008: Co-organizer with Maryann Feldman of Scientific Entrepreneurship Panel.

ENTREPRENEURIAL EXPERIENCE

Medical Diagnostic Systems, Atlanta, GA. *Founder*, 1998-2000. Non-profit business specializing in the development of mobile applications to aid health care workers in the diagnosis of communicable diseases in developing countries.

ACC L.P., Atlanta, GA. *Co-Founder & Managing Partner, 1989-1997.* Digital media company that specialized in the development of interactive applications for corporate education and health care training.

REFERENCES

Wesley Cohen, Snow Family Professor of Business Administration and Professor of Economics
Duke University, Fuqua School of Business
Email: wesley.cohen@duke.edu
Office: 919.660.4072

Rajshree Agarwal, Rudolph P. Lamone Chair and Professor in Entrepreneurship
Director, Ed Snider Center for Enterprise and Markets
University of Maryland, Robert H. Smith School of Business
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Diane Burton, Associate Professor of Human Resource Studies
Cornell University, School of Industrial and Labor Relations
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