

FY 2016 Capital Budget and Associated Five Year Spending

The university's capital budget provided in Table 7 identifies in FY 2016, the capital activity that is already underway and continuing or is commencing in FY 2016. Many of these projects will be completed over multiple years and therefore the planned spending for this activity over the next five years is shown as well. The capital budget details the total estimated costs for ongoing and new projects, the spending schedule, and the sources of funding. The impact of this capital activity on space and planned maintenance is also shown in the detailed capital budget provided in Appendix O.

CAPITAL ACTIVITY

The FY 2016 Capital Budget includes the following types of capital activity for the Ithaca, Cornell Tech and Weill Cornell Medical College campuses:

- Projects with total budgets greater than \$10 million that have been approved, are in design or construction, and are expected to be completed within the 5-year horizon. These include projects with State University Construction Fund (SUCF) funding.
- SUCF funded projects with total estimated costs below \$10 million that address planned or critical maintenance.
- Planned maintenance, extraordinary maintenance and renovation projects at a university and unit level. These

are funded through centrally managed, unit or gift funds. All projects greater than \$250 thousand are included in the plan.

Major construction projects completed or with expected completion in FY2015:

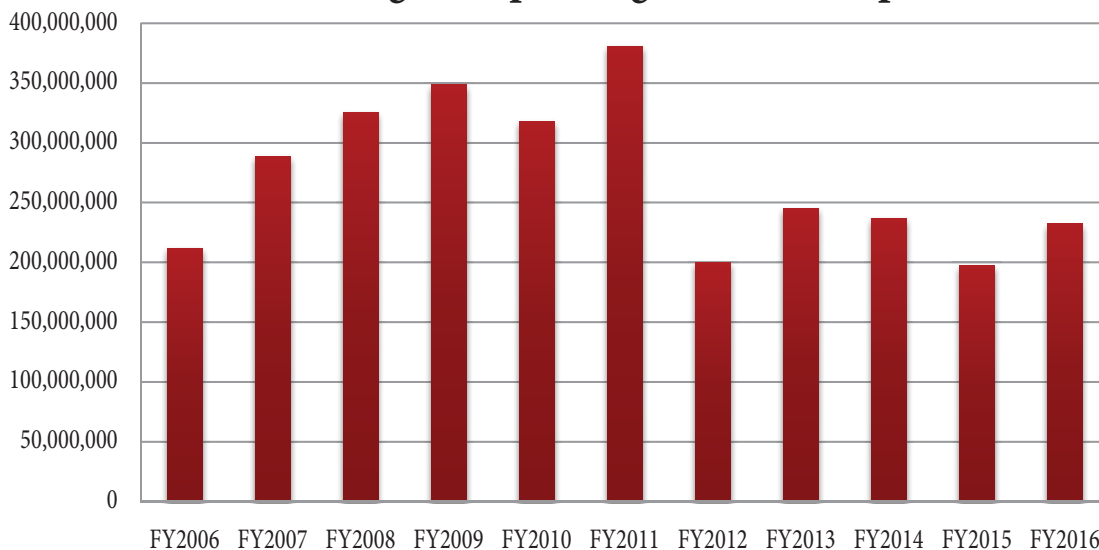
1. Stocking Hall Renovation	\$95,000,000
2. Warren Hall Renovation	\$51,000,000
3. Kimball Hall Renovation	\$13,900,000
4. Belfer Research Building 4 th Floor fit-out	\$15,000,000
Total	\$174,900,000

The first three of these are major renovations and address \$42.2M of planned maintenance backlog.

Major projects in construction with expected completion in FY2016:

1. Klarman Hall	\$62,700,000
2. Belfer Research Building Floors 6, 7, 9 fit-out	\$46,260,000
Total	\$108,960,000

Annual Budgeted Spending - Ithaca Campus



CAPITAL BUDGET HIGHLIGHTS

Ithaca

The total estimated spending for FY 2016 – FY 2020, for the Ithaca campus, is anticipated to be \$446.9 million of which \$226.3 million is anticipated spending in FY 2016 and \$220.6 million between FY 2017 – FY 2020. While the overall capital budget for the Ithaca Campus shows a downward trend in recent years, expenditures on space and facility renewal have increased, led by major SUCF funded projects such as Stocking Hall, MVR’33 Renovations, Fernow Hall, Warren Hall and the College of Veterinary Medicine Class Expansion project plus the complete renovation of Upson Hall.

The Ithaca campus projects in the FY 2016 Capital Budget, will address planned maintenance backlog of approximately \$161.4 million. Future capital plan strategy and projects will continue this approach to reduce the planned maintenance backlog on the Ithaca campus to manageable levels.

On the Ithaca campus, the total value of projects over \$10 million represent 62.8 percent or \$359.9 million, of a total estimated budget of \$572.2 million. The balance includes planned maintenance and renewal of facilities and infrastructure.

Weill Cornell Medical College (WCMC)

For Weill Cornell Medical College, the total values of projects over \$10 million represent 86.2 percent or \$133.3 million of a

total \$154.7 million. Two of the major projects are for the fit-out of four remaining floors of the Belfer Research building. Other capital projects for renovations and fit-outs of new space are related to the expansion of practice for the hospital and the physician’s organization.

Cornell Tech

Activity on the new campus in FY 2015 includes demolition of the Goldwater hospital buildings as well as major construction for site infrastructure and new buildings. Construction is currently underway for site work and utilities and three buildings, and a start date of late May is anticipated for a fifth project.

Installation of major site and utilities infrastructure began in December 2014, followed by the start of construction in March 2015 of the First Academic Building (FAB) and the Central Utility Plant. The CoLocation building, being constructed by Forest City Ratner for use by Cornell and industry lessees, started construction in May 2015. Start of construction for the 26-story Residential Building with more than 500 beds is anticipated for June 2015.

FUNDING SOURCES

Gifts remain the primary funding source for the FY 2016 Capital Budget and Associated Five Year Spending, followed by unit funds. State and Other Sponsored Government funding are the next largest source.

**Funding Sources
FY2016 Capital Budget & Associated Five Year Spending**

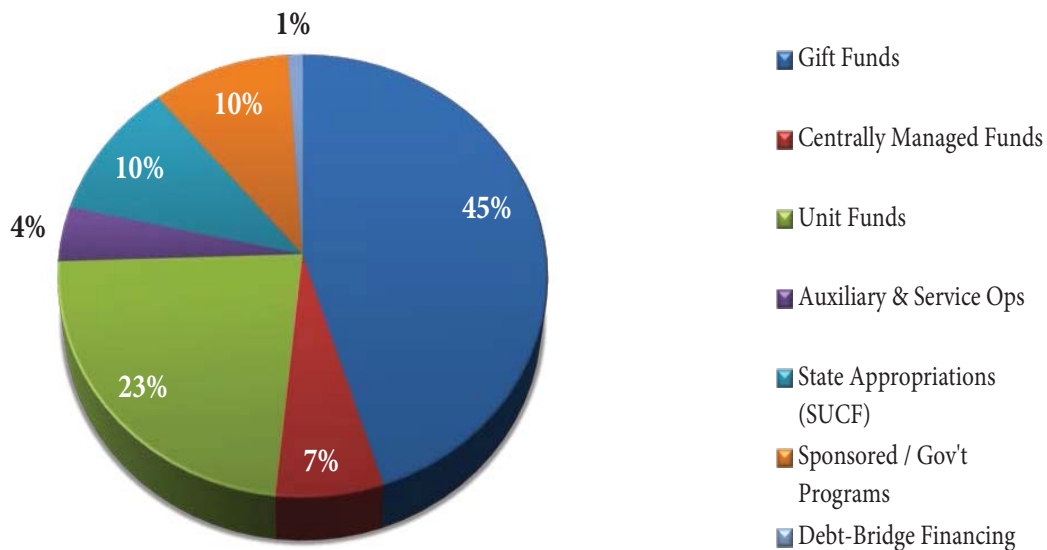


Table 7: Approved Capital Activity Summary

(current dollars in thousands)

	Estimated Total Budget	Anticipated FY2016
Construction		
1. Klarman Hall	62,700	12,473
2. Upson Hall Complete Renovation	74,496	30,343
3. UHS-Expanded and Renovated Facility	55,000	22,000
4. CVM Class Expansion & VRT Façade Replacement	74,100	22,300
5. Construction Total	266,296	87,116
Design		
6. Fine Arts Library Renovations	17,589	3,519
7. Ithaca Greenhouse Modernization	20,130	880
8. Bradfield Hall Systems Upgrades/Renovations	15,000	1,000
9. Geneva Agricultural Sciences Research Lab Pilot Plant (Food & Farm Based Beverage Business Accelerator)	13,400	6,000
10. Cornell Law Phase II	12,517	900
11. Visitor Center	15,000	7,600
12. Design Total	93,636	19,899
SUNY Funded Projects		
13. Aq Quad Utility Infrastructure Upgrades & Landscape Revitalization (PS/MVR Steam Distribution)	900	600
14. Electrical Substation Upgrades Contract College	8,450	3,568
15. MVR 1933 and East Wing Rehab Phase 3 Design	6,000	2,000
16. CC Miscellaneous Projects <\$2M (Underway)	2,776	2,160
17. Plant Science G09 & 102 AHU Replacement & Suite Renovation	3,375	3,235
18. CC Minor Critical Maintenance (CPMR&R)	3,287	2,200
19. Barton Hall Flooring System Repair	3,000	200
20. CC Multiple Building Roof Repairs/Replacements FY15-16	2,580	2,210
21. Conservatory Greenhouse Replacement	2,520	106
22. Animal Facility Demolitions & Renovations	138	138
23. Barton Hall Ground Floor Rehabilitation	1,770	531
24. SUNY Funded Projects Total	34,795	16,947
Ongoing Planned Maintenance		
25. Planned Shell	3,987	3,987
26. Planned Structure	2,332	2,332
27. CC - SUNY Planned Maintenance	815	815
28. Planned Plumbing	1,418	1,418
29. CCF F&A Projects (CC Planned Maintenance)	750	750
30. Planned Heating & Cooling	1,418	1,418
31. Planned Streets, Roads and Sidewalks	688	688
32. Planned Electric	838	838
33. Planned Bridges	505	505
34. Planned Fire Protection	505	505
35. Planned Conveying	419	419
36. Planned Interiors	140	140
37. Ongoing Planned Maintenance Total	13,815	13,815
Campus Infrastructure Projects		
38. Miscellaneous Utility Projects	8,680	1,020
39. Building Electric Service Entrance Upgrades	900	500
40. Cayuga Lake Modeling Project	3,000	320
41. Garden Ave./ Tower Rd. Intersection Utility & Safety Improvements	2,000	1,670
42. Loop Switch Replacement	300	150
43. Steam Vault Salt Mitigation	390	200
44. Cast Iron Waterline Replacement	487	325
45. Underground Electric Cable Renewal	150	150
46. Electric Vaults and Duck Bank Renewal	200	200
47. Forest Home Garage Repairs	690	640
48. SCR Catalyst Renewal/Replacement	600	300
49. Heating Distribution Management Plan & EGS Integration	500	500
50. Campus Overhead Line Renewal	450	400
51. Lake Source Cooling Variable Speed Drive Replacement	360	180
52. B Lot Accessible Bus Area	310	225

Table 7: Approved Capital Activity Summary (Cont.)

(current dollars in thousands)

	Estimated Total Budget	Anticipated FY2016
53. Cooling Tower Piping	300	300
54. Comprehensive Transportation Plan	300	300
55. Kite Hill Condensate Phase 1	200	200
56. Campus Wide Accessibility including elevators	3,350	1,200
57. Campus LED Lighting Replacement	2,000	2,000
58. Endowed Campus Certificate of Occupancy Enabling Work	1,500	500
59. Campus LED Lighting Replacement - Contract Colleges	425	425
60. Campus Infrastructure Total	27,092	11,705
 Unit Projects		
61. Agriculture & Life Sciences	14,605	10,125
62. Arts & Sciences	5,007	3,800
63. Computing and Information Science	1,000	1,000
64. Continuing Education and Summer Sessions	3,840	1,305
65. Engineering	14,476	11,542
66. Hotel Administration	6,500	4,714
67. Human Ecology	3,200	2,400
68. Human Resources	682	682
69. Industrial & Labor Relations	2,250	550
70. Information Technology	10,570	5,200
71. Infrastructure, Properties and Planning	1,000	1,000
72. Johnson School	14,225	5,900
73. Law School	3,400	400
74. Provost	2,792	1,998
75. Research Division	11,775	3,892
76. SAS - Athletics and Physical Education	3,710	2,725
77. SAS - Campus Life Enterprise Units	11,600	4,100
78. SAS - General	950	800
79. University Library	8,444	3,072
80. Veterinary Medicine	16,500	11,620
81. Unit Total	136,526	76,825
82. Ithaca Campus Total	572,160	226,307
 Cornell Tech		
83. Site Development and 1st Academic Building (Phase 1)	378,521	150,037
84. Cornell Tech Campus CoLocation Building	36,272	3,978
85. Cornell Tech Executive Education Center	45,000	2,500
86. Cornell Tech Campus Residential Building	36,732	35,732
87. Cornell Tech Leased Space 2015 Expansion	1,000	550
88. Cornell Tech Total	497,526	192,797
 Weill Cornell Medical College		
89. Belfer Research Building Shell Fit-out – Floors 6,7 and 9	46,260	7,171
90. Clinical Expansion	30,000	6,000
91. Deferred (Planned) Maintenance	20,000	4,000
92. Various Research Lab Upgrades	20,000	4,000
93. Belfer Research Building Shell Fit-out - 8th Floor	17,000	8,500
94. 156 William Street - Imaging	8,000	4,000
95. 575 Lexington Avenue 11th Floor Fit-out	7,000	3,730
96. 575 Lexington 3rd Floor Fit-out	3,450	1,000
97. East Side Department of Medicine Specialty Practices	3,000	2,285
98. Weill Cornell Medical College Total	154,710	40,686
99. Estimated Total Budget	1,224,396	459,790

Table 8: Sources and Uses of Capital Expenditures by Campus

(dollars in thousands)

	Authorized Budget To Date	FY2016	FY2017	FY2018	FY2019	FY2020	Total FY2016- FY2020	Estimated Total Budget
Ithaca Campus- Sources								
1. Gifts in Hand	\$ 23,277	\$ 36,379	\$ 13,100	\$ 1,900	-	-	\$ 51,379	\$ 74,655
2. Gifts Pledged	-	7,170	3,530	-	-	-	10,700	10,700
3. Gifts to be Raised	3,560	6,870	11,600	4,189	-	-	22,659	26,219
4. Gift Funds ^a	26,837	50,418	28,230	6,089	-	-	84,737	111,574
5. Centrally Managed Funds ^β	15,456	38,305	12,417	3,325	5,565	4,515	64,127	79,583
6. Unit Funds ^Γ	38,425	105,393	64,007	17,451	2,056	1,250	190,157	228,582
7. Auxiliary and Service Ops ^Δ	150	2,250	-	-	-	-	2,250	2,400
8. SUCF Capital ^ε	39,556	13,216	41,145	24,435	7,597	2,500	88,892	128,447
9. Sponsored / Govt. Programs ^ζ	4,850	16,725	-	-	-	-	16,725	21,575
10. Estimated Total Budget - Ithaca Campus	125,273	226,307	145,798	51,300	15,218	8,265	446,887	572,160
Ithaca Campus - Uses								
1. Major Projects - Construction (Ithaca Campus)	77,930	87,116	81,571	19,679	-	-	188,366	266,296
2. Major Projects - Design (Ithaca Campus)	4,885	19,899	39,000	20,606	6,497	2,750	88,751	93,636
3. New York State Funded	11,143	16,947	4,505	1,100	1,100	-	23,652	34,795
4. Planned Maintenance	-	13,815	-	-	-	-	13,815	13,815
5. Campus Infrastructure Projects	7,607	11,705	2,575	2,325	2,065	815	19,485	27,092
6. Unit Projects	23,708	76,825	18,147	7,590	5,556	4,700	112,818	136,526
7. Total Budgeted Capital Expenditures - Ithaca Campus	125,273	226,307	145,798	51,300	15,218	8,265	446,887	572,160
Cornell Tech - Sources								
1. Gifts in Hand	69,813	19,982	11,795	-	-	-	31,777	101,590
2. Gifts Pledged	38,125	105,930	77,013	39,018	16,625	-	238,585	276,710
3. Gift Funds	107,938	125,912	88,808	39,018	16,625	-	270,362	378,300
4. Unit Funds	450	1,450	3,000	2,300	-	-	6,750	7,200
5. Sponsored / Govt. Programs	24,538	65,436	10,896	-	-	-	76,332	100,870
6. Debt-Bridge Financing ^η	-	-	4,080	2,900	2,900	2,900	12,780	12,780
7. Estimated Total Budget - Cornell Tech	132,926	192,797	106,784	44,218	19,525	2,900	366,224	499,150
Cornell Tech - Uses								
1. Cornell Tech Projects (Includes all projects)	132,926	192,797	109,084	41,918	17,900	2,900	364,600	497,526
2. Total Budgeted Capital Expenditures - Cornell Tech	132,926	192,797	109,084	41,918	17,900	2,900	364,600	497,526
Weill Cornell Medical College - Sources								
1. Gifts in Hand	34,170	-	-	-	-	-	-	34,170
2. Gifts Pledged	4,919	7,081	-	-	-	-	7,081	12,000
3. Gifts to be Raised	-	8,590	8,500	-	-	-	17,090	17,090
4. WCMC Gift Funds	39,089	15,671	8,500	-	-	-	24,171	63,260
5. Unit Funds	1,940	10,785	8,000	8,000	8,000	8,000	42,785	44,725
6. Auxiliary and Service Ops	4,495	14,230	10,000	6,000	6,000	6,000	42,230	46,725
7. Estimated Total Budget - Weill Cornell Medical College	45,524	40,686	26,500	14,000	14,000	14,000	109,186	154,710
Weill Cornell Medical College - Uses								
1. WCMC Projects (Includes all projects)	45,524	40,686	26,500	14,000	14,000	14,000	109,186	154,710
2. Total Budgeted Capital Expenditures - Weill Cornell Medical College	45,524	40,686	26,500	14,000	14,000	14,000	109,186	154,710

Notes

^α Restricted gifts for capital projects. Gifts in Hand are cash payments. Gifts Pledged are gift commitments with future payment. Gifts to be Raised are a projection of future, to be identified, gifts that can be raised for projects.

^β Resources from the Central Ithaca campus or WCMC budgets. Ithaca campus funds include assessments, and rates & services from utility and transportation services.

^Γ Resources provided by colleges or administrative units from their operations, reserves, or investment income.

^Δ Resources provided by units run as an enterprise and from revenues generated by rates.

^ε New York State funding provided to the SUNY campuses, administered by the State University Construction Fund (SUCF).

^ζ Resources provided by federal, state or local government agencies or private institutions.

^η Refers to a short term loan to address a gap in the cash flow for a portion of capital activity.

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Approved Capital Activity Detail

(dollars in thousands)

	Authorized Budget to Date	Estimated Total Budget	Maintenance Backlog Addressed ^a	Net New Gross Sq. Ft.
1. Klarman Hall	62,700	62,700	575	66,500
2. Upson Hall Complete Renovation	74,496	74,496	11,000	-
3. UHS - Expanded and Renovated Facility	55,000	55,000	2,311	66,000
4. CVM Class Expansion & VRT Façade Replacement	74,100	74,100	32,557	11,070
5. Construction	266,296	266,296	46,443	143,570
6. Fine Arts Library Renovations	2,344	17,589	5,500	-
7. Ithaca Greenhouse Modernization	-	20,130	9,221	-
8. Bradfield Hall Systems Upgrades/Renovation	1,759	15,000	14,023	-
9. Geneva Agricultural Sciences Research Lab Pilot Plant (Food & Farm- Based Beverage Business Accelerator)	750	13,400	2,455	-
10. Cornell Law School Phase II	1,754	12,517	3,000	-
11. Visitor Center	40	15,000	373	1,823
12. Design	6,646	93,636	34,572	1,823
13. Ag Quad Utility Infrastructure Upgrades & Landscape Revitalization (PS/MVR Steam Distribution)	900	900	900	-
14. Electrical Substation Upgrades Contract Colleges	8,450	8,450	4,000	-
15. MVR 1933 and East Wing Rehab Phase 3 Design	6,000	6,000	-	-
16. CC Miscellaneous Projects <\$2M (Underway)	1,440	2,776	2,776	-
17. Plant Science G09 & 102 AHU Replacement & Suite Renovation	261	3,375	1,100	-
18. CC Minor Critical Maintenance (CPMR&R)	-	3,287	2,200	-
19. Barton Hall Flooring System Repair	-	3,000	3,000	-
20. CC Multiple Building Roof Repairs/Replacements FY15-16	-	2,580	2,330	-
21. Conservatory Greenhouse Replacement	2,520	2,520	-	-
22. Animal Facility Demolitions & Renovations	-	138	138	-
23. Barton Hall Ground Floor Rehabilitation	1,770	1,770	-	-
24. SUNY Funded Projects	21,341	34,795	16,444	-
25. Planned Shell	-	3,987	3,987	-
26. Planned Structure	-	2,332	2,332	-
27. CC - SUNY Planned Maintenance	-	815	815	-
28. Planned Plumbing	-	1,418	1,418	-
29. CCF F&A Projects (CC Planned Maintenance)	-	750	750	-
30. Planned Heating & Cooling	-	1,418	1,418	-
31. Planned Streets, Roads and Sidewalks	-	688	688	-
32. Planned Electric	-	838	838	-
33. Planned Bridges	-	505	505	-
34. Planned Fire Protection	-	505	505	-
35. Planned Conveying	-	419	419	-
36. Planned Interiors	-	140	140	-
37. Ongoing Planned Maintenance (FY16 spending only)	-	13,815	13,815	-

Sources of Funding							Project Expenditures			
Gift Funds	Centrally Managed Funds	Unit Funds	Auxiliary & Service Ops	SUCF Capital	Sponsored/ Gov't Programs	Debt-Bridge Financing	Budget to Date ^β	FY2016	FY 2017-2020	
60,950	-	1,750	-	-	-	-	48,697	12,473	1,530	1.
-	-	74,496	-	-	-	-	6,209	30,343	37,944	2.
18,000	-	37,000	-	-	-	-	10,100	22,000	22,900	3.
1,000	-	6,800	-	55,300	11,000	-	12,924	22,300	38,876	4.
79,950	-	120,046	-	55,300	11,000	-	77,930	87,116	101,250	5.
10,089	5,500	2,000	-	-	-	-	1,882	3,519	12,189	6.
-	-	1,830	-	18,300	-	-	-	880	19,250	7.
-	-	1,500	-	13,500	-	-	503	1,000	13,497	8.
-	-	1,340	-	12,060	-	-	1,000	6,000	6,400	9.
-	-	12,517	-	-	-	-	900	900	10,717	10.
14,960	40	-	-	-	-	-	600	7,600	6,800	11.
25,049	5,540	19,187	-	43,860	-	-	4,885	19,899	68,853	12.
-	-	900	-	-	-	-	300	600	-	13.
-	-	421	-	8,029	-	-	4,397	3,568	485	14.
-	-	300	-	5,700	-	-	700	2,000	3,300	15.
-	-	117	-	2,659	-	-	616	2,160	-	16.
-	-	1,560	-	1,816	-	-	140	3,235	-	17.
-	-	-	-	3,287	-	-	1,087	2,200	-	18.
-	1,800	-	-	1,200	-	-	-	200	2,800	19.
-	-	55	-	2,525	-	-	250	2,210	120	20.
-	-	97	-	2,423	-	-	2,414	106	-	21.
-	-	13	-	125	-	-	-	138	-	22.
-	882	180	-	708	-	-	1,239	531	-	23.
-	2,682	3,642	-	28,472	-	-	11,143	16,947	6,705	24.
-	3,987	-	-	-	-	-	-	3,987	-	25.
-	2,332	-	-	-	-	-	-	2,332	-	26.
-	-	-	-	815	-	-	-	815	-	27.
-	1,418	-	-	-	-	-	-	1,418	-	28.
-	750	-	-	-	-	-	-	750	-	29.
-	1,418	-	-	-	-	-	-	1,418	-	30.
-	688	-	-	-	-	-	-	688	-	31.
-	838	-	-	-	-	-	-	838	-	32.
-	505	-	-	-	-	-	-	505	-	33.
-	505	-	-	-	-	-	-	505	-	34.
-	419	-	-	-	-	-	-	419	-	35.
-	140	-	-	-	-	-	-	140	-	36.
-	13,000	-	-	815	-	-	-	13,815	-	37.

O Cont.

(dollars in thousands)

	Authorized Budget to Date	Estimated Total Budget	Maintenance Backlog Addressed ^a	Net New Gross Sq. Ft.
38. Miscellaneous Utility Projects	-	8,680	8,680	-
39. Building Electric Service Entrance Upgrades	-	900	900	-
40. Cayuga Lake Modeling Project	3,000	3,000	-	-
41. Garden Ave./Tower Rd. Intersection Utility & Safety Improvements	300	2,000	1,300	-
42. Loop Switch Replacement	-	300	-	-
43. Steam Vault Salt Mitigation	-	390	390	-
44. Cast Iron Waterline Replacement	-	487	487	-
45. Underground Electric Cable Renewal	-	150	-	-
46. Electric Vaults and Duct Bank Renewal	-	200	-	-
47. Forest Home Garage Repairs	33	690	-	-
48. SCR Catalyst Renewal/Replacement	-	600	-	-
49. Heating Distribution Management Plan & EGS Integration	-	500	-	-
50. Campus Overhead Line Renewal	-	450	-	-
51. Lake Source Cooling Variable Speed Drive Replacement	-	360	-	-
52. B Lot Accessible Bus Area	-	310	-	-
53. Cooling Tower Piping	-	300	-	-
54. Comprehensive Transportation Plan	-	300	-	-
55. Kite Hill Condensate Phase 1	-	200	200	-
56. Campus Wide Accessibility including elevators	-	3,350	-	-
57. Campus LED Lighting Replacement	-	2,000	-	-
58. Endowed Campus Certificate of Occupancy Enabling Work	-	1,500	-	-
59. Campus LED Lighting Replacement- Contract Colleges	-	425	-	-
60. Campus Infrastructure Projects	3,333	27,092	11,957	-
61. Agriculture & Life Sciences	4,980	14,605	8,435	-
62. Arts & Sciences	148	5,007	2,307	-
63. Computing & Information Science	-	1,000	-	-
64. Continuing Education and Summer Sessions	430	3,840	-	-
65. Engineering	6,500	14,476	685	-
66. Hotel Administration	431	6,500	5,760	-
67. Human Ecology	-	3,200	-	-
68. Human Resources	-	682	-	-
69. Industrial & Labor Relations	-	2,250	-	-
70. Information Technology	3,882	10,570	-	-
71. Infrastructure, Properties and Planning	30	1,000	-	-
72. Johnson School	3,200	14,225	1,461	-
73. Law School	-	3,400	3,400	-
74. Provost	-	2,792	-	-
75. Research Division	2,242	11,775	-	-
76. SAS- Athletics and Physical Education	1,045	3,710	3,320	-
77. SAS-Campus Life Enterprise Units	-	11,600	10,050	-
78. SAS-General	-	950	-	-
79. University Library	3,634	8,444	1,750	-
80. Veterinary Medicine	751	16,500	1,040	287
81. Unit Projects	27,272	136,526	38,208	287
82. Ithaca Campus Total	324,889	572,160	161,438	145,680

Sources of Funding							Project Expenditures			
Gift Funds	Centrally Managed Funds	Unit Funds	Auxiliary & Service Ops	SUCF Capital	Sponsored/ Gov't Programs	Debt-Bridge Financing	Budget to Date ^β	FY2016	FY 2017-2020	
-	8,680	-	-	-	-	-	785	1,020	6,875	38.
-	900	-	-	-	-	-	400	500	-	39.
-	3,000	-	-	-	-	-	2,255	320	425	40.
-	2,000	-	-	-	-	-	330	1,670	-	41.
-	300	-	-	-	-	-	150	150	-	42.
-	390	-	-	-	-	-	190	200	-	43.
-	487	-	-	-	-	-	162	325	-	44.
-	150	-	-	-	-	-	-	150	-	45.
-	200	-	-	-	-	-	-	200	-	46.
-	690	-	-	-	-	-	50	640	-	47.
-	600	-	-	-	-	-	-	300	300	48.
-	500	-	-	-	-	-	-	500	-	49.
-	450	-	-	-	-	-	50	400	-	50.
-	360	-	-	-	-	-	-	180	180	51.
-	310	-	-	-	-	-	85	225	-	52.
-	300	-	-	-	-	-	-	300	-	53.
-	300	-	-	-	-	-	-	300	-	54.
-	200	-	-	-	-	-	-	200	-	55.
-	3,350	-	-	-	-	-	2,150	1,200	-	56.
-	2,000	-	-	-	-	-	-	2,000	-	57.
-	1,500	-	-	-	-	-	1,000	500	-	58.
-	425	-	-	-	-	-	-	425	-	59.
-	27,092	-	-	-	-	-	7,607	11,705	7,780	60.
1,575	-	13,030	-	-	-	-	4,480	10,125	-	61.
500	2,207	2,300	-	-	-	-	107	3,800	1,100	62.
-	-	925	-	-	75	-	-	1,000	-	63.
-	-	3,840	-	-	-	-	1,029	1,305	1,506	64.
-	-	14,476	-	-	-	-	2,034	11,542	900	65.
-	-	6,500	-	-	-	-	786	4,714	1,000	66.
-	-	3,200	-	-	-	-	500	2,400	300	67.
-	-	682	-	-	-	-	-	682	-	68.
-	-	2,250	-	-	-	-	-	550	1,700	69.
-	10,570	-	-	-	-	-	5,370	5,200	-	70.
-	300	700	-	-	-	-	-	1,000	-	71.
-	-	14,225	-	-	-	-	700	5,900	7,625	72.
-	3,400	-	-	-	-	-	-	400	3,000	73.
1,000	1,292	500	-	-	-	-	252	1,998	542	74.
-	-	11,275	-	-	500	-	3,263	3,892	4,620	75.
-	2,800	910	-	-	-	-	985	2,725	-	76.
-	9,200	-	2,400	-	-	-	400	4,100	7,100	77.
-	-	950	-	-	-	-	150	800	-	78.
3,500	1,500	3,444	-	-	-	-	2,272	3,072	3,100	79.
-	-	6,500	-	-	10,000	-	1,380	11,620	3,500	80.
6,575	31,269	85,707	2,400	-	10,575	-	23,708	76,825	35,993	81.
111,574	79,583	228,582	2,400	128,447	21,575	-	125,273	226,307	220,581	82.

O Cont.

(dollars in thousands)

	Authorized Budget to Date	Estimated Total Budget	Maintenance Backlog Addressed ^α	Net New Gross Sq. Ft.
83. Site Development and 1st Academic Building (Phase 1)	378,521	378,521	-	150,000
84. Cornell Tech Campus CoLocation Building	36,272	36,272	-	68,000
85. Cornell Tech Executive Education Center	-	45,000	-	-
86. Cornell Tech Campus Residential Building	-	36,732	-	-
87. Cornell Tech Leased Space 2015 Expansion	-	1,000	-	26,000
88. Cornell Tech	414,794	497,526	-	244,000
89. Belfer Research Building Shell Fit-out - Floors 6,7, and 9th	46,260	46,260	-	-
90. Clinical Expansion	-	30,000	-	-
91. Deferred (Planned) Maintenance	-	20,000	20,000	-
92. Various Research Lab Upgrades	-	20,000	-	-
93. Belfer Research Building Shell Fit-out - 8th Floor	-	17,000	-	-
94. 156 William Street - Imaging	-	8,000	-	-
95. 575 Lexington Avenue 11th Floor Fit-out	-	7,000	-	-
96. 575 Lexington 3rd Floor Fit-out	3,450	3,450	-	29,952
97. East Side Department of Medicine Specialty Practices	-	3,000	-	-
98. Weill Cornell Medical College	49,710	154,710	20,000	29,952
99. Estimated Total Budget	789,392	1,224,396	181,438	276,062

Appendices

41

Notes:

- α Maintenance Backlog Addressed data as of February 20, 2015. Ongoing Planned Maintenance numbers have been adjusted to reflect FY16 spending only. Construction slated for FY15 Completion lists Maintenance Backlog Addressed separately.
- β The Budget to Date column, is the sum of Prior Year Actuals, Current Year Actuals, and Current Year Projected spending.

Sources of Funding							Project Expenditures			
Gift Funds	Centrally Managed Funds	Unit Funds	Auxiliary & Service Ops	SUCF Capital	Sponsored/ Gov't Programs	Debt-Bridge Financing	Budget to Date ^B	FY2016	FY 2017-2020	
279,276	-	-	-	-	100,870	-	128,714	150,037	99,771	83.
17,292	-	6,200	-	-	-	12,780	262	3,978	32,032	84.
45,000	-	-	-	-	-	-	2,500	2,500	40,000	85.
36,732	-	-	-	-	-	-	1,000	35,732	-	86.
-	-	1,000	-	-	-	-	450	550	-	87.
378,300	-	7,200	-	-	100,870	12,780	132,926	192,797	171,803	88.
46,260	-	-	-	-	-	-	39,089	7,171	-	89.
-	-	-	30,000	-	-	-	-	6,000	24,000	90.
-	-	20,000	-	-	-	-	-	4,000	16,000	91.
-	-	20,000	-	-	-	-	-	4,000	16,000	92.
17,000	-	-	-	-	-	-	-	8,500	8,500	93.
-	-	-	8,000	-	-	-	-	4,000	4,000	94.
-	-	-	7,000	-	-	-	3,270	3,730	-	95.
-	-	1,725	1,725	-	-	-	2,450	1,000	-	96.
-	-	3,000	-	-	-	-	715	2,285	-	97.
63,260	-	44,725	46,725	-	-	-	45,524	40,686	68,500	98.
553,134	79,583	280,507	49,125	128,447	122,445	12,780	303,723	459,790	460,884	99.

Appendices