Call to Order – Steve Beer

Report from Nominations and Elections Committee (Fred Gouldin) (2 min)

Report from the Committee on Academic Programs and Policies (Thomas Cleland) (3 min)

Resolution on use of the title “Clinical Professor” in the College of Veterinary Medicine (Thomas Cleland) (10 min)

WHEREAS the Clinical Professor title is available at Cornell, per Faculty Senate legislation of September 2002, and

WHEREAS the Veterinary College has proposed to utilize this title, and

WHEREAS the proposal was publicized more than 60 days ago;

THEREFORE, be it resolved that the title Clinical Professor be available to the Veterinary School in accordance with their proposal at:
http://www.theuniversityfaculty.cornell.edu/meetings/agendas_minutes/11_12/091411/PROPOSAL.pdf

Approval of October 12, 2011 Faculty Senate Meeting Minutes (1 min)

Report from the Financial Policies Committee (Ron Ehrenberg) (5 min)

Report on Undergraduate Admissions and Financial Aid Trends (Barb Knuth) (30 min)

Update on the University’s Budget Model (Elmira Mangum) (20 min)

Good and Welfare (10 min)
Academic Freedom and Professional Status of the Faculty

- Sandra E. Greene, College of Arts & Sciences Faculty Advisory Board, Information Technologies
- David Bindel, College of Engineering Faculty Committee on Program Review
- Carol Devine, College of Human Ecology Music Committee
- Peter Diamessis, College of Engineering
- Martin Hatch, Chair, College of Arts & Sciences
REPORT FROM THE COMMITTEE ON ACADEMIC PROGRAMS AND POLICIES
THOMAS CLELAND, CHAIR
DECEMBER 14, 2012
CAPP is serving as a cross-college faculty advisory committee to the Provost's office regarding Cornell's proposal.

Cornell submitted a complete proposal on 28 October 2011, and is presently in pre-decision negotiations with NYC.

Nearly all discussions at this point (prior to NYC’s decision) concern factors not directly relevant to academic programs.

CAPP has met twice with the Provost in November/December to ascertain whether any contracts being presently negotiated, notably Cornell’s agreement to offer dual degrees with Technion, would constrain Cornell’s options regarding academic programs.
According to the Provost, the nature of Cornell academic programs in the proposed NYC academic campus is not being negotiated with the City of New York; no contractual terms are anticipated that would constrain Cornell’s academic plans for that space beyond those issued in the original RFP.

Arrangements with the Technion for a joint institute, the Technion-Cornell Innovation Institute, to be built on the CornellNYC campus do not appear to constrain Cornell’s options for academic programs.

Comments and suggestions are still being solicited on the materials provided to Senators in the Dean of Faculty’s office, including CAPP’s initial report of 10 September 2011.
WHEREAS the Clinical Professor title is available at Cornell, per Faculty Senate legislation of September 2002, and

WHEREAS the Veterinary College has proposed to utilize this title, and

WHEREAS the proposal was publicized more than 60 days ago;

THEREFORE, be it resolved that the title Clinical Professor be available to the Veterinary School in accordance with their proposal

RESOLUTION ON USE OF THE TITLE “CLINICAL PROFESSOR” IN THE COLLEGE OF VETERINARY MEDICINE
THOMAS CLELAND, CHAIR, CAPP
DECEMBER 14, 2012
Cornell University
New Budget Model Update

Faculty Senate
December 14, 2011

Elmira Mangum, Vice President
Division of Planning and Budget
Background: Why The Budget Model Change was Proposed

- One budget model for the Ithaca campus that is transparent, simple, data informed, and advances academic excellence
- Manage the cost pressures of the current environment
- Improve service, quality and reduce costs
- Improving processes to respond to:
  - Deep cuts in state appropriations
  - Decreasing parental and student ability to pay tuition bills
  - Severely constrained revenues
  - Declines in fundraising, investment income, and research grants
  - Increasing operational costs, deferred maintenance, and other capital
Principles Beneath the Proposal

- Decisions will be data informed
- Will seek to align fiscal responsibility with activities
- Costing will be as transparent as possible
- Policies will be flexible enough to manage complexities
- Policies will be uniformly applicable and standardized
**Budget Model Redesign Plan**

**Completed**
- Define underlying principles
- Evaluate current budget model
- Recommend high-level changes that should be made

**FY2011 thru FY2012**
- Determine detailed budget model changes for future state
  - Policies and procedures
- Determine impact
- Define desired outcomes
- Create implementation and communication plans

**FY2012 and beyond**
- Communicate changes to key stakeholders
- Implement budget model adjustments
- Implement sustainability and measurement mechanisms

**Phase 1:** Current Conditions
**Phase 2:** Define Future State
**Current phase**
**Phase 3:** Begin Phased Implementation
Subcommittees and Governance Groups

Budget Modeling Teams

Leadership
- Deans (4 total)
- Provost, Kent Fuchs
- VP P&B, Elmira Magnum

Budget Model Steering Committee
- Deans (4 total)
- Vice Presidents (4 total)
- College Officers (4 total)
- Vice Provost
- Budget Director
- University Auditor

Subcommittees
- Recharge and Cost Recovery
- Administrative Cost/USP
- Space Use
- Cost of Instruction

- Set direction
- Provide guidance
- Test alternatives
- Make decisions

- Advise and represent stakeholders
- Champion redesign efforts
- Address policy issues
- Propose alternatives

- Recommend specific solutions, policies and procedures
- Determine budget impact of recommendations
Major Issues and Current Status

• Undergraduate Tuition – Pooled
  – Financial Aid
• Space Use – Space Study launches in Spring 2012
• Cost Allocation Methodology – being modeled
• University Support Pool – under review
• Facilities and Administrative Reimbursements Proposal – under review
• New York State Appropriation – under review
• Graduate Tuition – no change in current practice
• Cornell Abroad – moved to GP funding & CAM
• Endowed Professorships – centrally held – moved to Dean’s office
Next Steps

- Continue current path to reach agreement on major principles and implementation

- Provost will hold a meeting with the Deans in January to discuss outcomes of the summer and fall 2011 activity