Faculty Committee on Program Review  
Annual Report, Academic Year 2013-14  
Geoffrey Coates and Kristin Walker

History: The Faculty Committee on Program Review (FCPR) was created by the Faculty Senate in 1996 to implement periodic external reviews of departments as mandated by President Rawlings. Peter Stein chaired the first committee which established procedures, guidelines and the review cycle for the entire university. In January 2001, Stephen Hamilton was appointed as Chair. Under Steve’s guidance, the FCPR worked to standardize and streamline the guidelines and procedures, including a revised format for self-studies. Joanne Fortune became Chair in January 2003. With Joanne’s leadership, the committee brought to completion a backlog of over thirty reviews that had accumulated because of late reports by deans and department heads. Jim Jenkins succeeded Joanne in January 2005, with the challenge of completing the first cycle of reviews and beginning the second. In September 2007, Brian Chabot was appointed Chair. Under Brian’s direction, the schedule for the first cycle of reviews was completed in 2008 and the second-cycle reviews began in 2009. During spring 2009, the FCPR acted in concert with the Provost to temporarily suspend external review site visits both as a budget savings measure and because the immediate financial stress departments were experiencing might perturb the review’s intended long-term view. Clif Pollock became Chair in September 2009. While reviewers were suspended, all college Deans were interviewed on the strengths and weaknesses of the external review process, and revised guidelines for the self-study were established. External reviews began again in 2012 using these new guidelines. In December 2013, Geoffrey Coates became Chair.

Kristin Walker continues to provide staff support to the committee and to maintain the "historical" record of the reviews.

Accomplishments: In the 2013-2014 academic year, ten site visits took place. Nine FCPR letters to the Provost were completed and sent to the Provost. Seven external review team site visits occurred and the review reporting is in various stages of completion.

Ten departments are preparing for their site visit and their reviews should be completed during the coming year (Appendix I). In consultation with the Deans and Department chairs, the scheduled date of some reviews was adjusted to best fit the time and talent resources of the department. Appendix II summarizes the progress of the first and second review cycles over the past fifteen years.

The FCPR drafted and posted to their website two guidance documents for new FCPR members. The first document summarizes the role of the FCPR member. The second document provides talking points for FCPR members at opening sessions of external reviews.

Summary: The committee completed a year in which sixteen reviews were active. Nine of these are now completed. The pace of review continues at a rate that will enable a review of all departments within a 7-10 year window.
Active Reviews:

- **Final report sent to Provost, External Review Team visit 2011-2012**
  - Microbiology and Immunology

- **Final report sent to Provost, External Review Team visit 2012-2013**
  - Art
  - Biological and Environmental Engineering
  - Chemistry and Chemical Biology

- **Final report sent to Provost, External Review Team visit 2013-2014**
  - Anthropology
  - Baker Institute and Feline Health Center
  - Molecular Medicine
  - Natural Resources
  - Romance Studies

- **External review team visit occurred, reporting not completed**
  - Biological Statistics and Computational Biology
  - Fiber Science and Apparel Design
  - History
  - Materials Science and Engineering
  - Operations Research and Information Engineering
  - Population Medicine and Diagnostic Sciences
  - Systems Engineering

Scheduled Reviews 2014-2015:

- Applied Engineering Physics
- Earth and Atmospheric Sciences
- Electrical and Computer Engineering
- Entomology
- Food Sciences
- Government
- Law
- Policy Analysis and Management
- Psychology
- Music
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Appendix II
Reviews Completed, Ordered by Year of External Review Team Visit

1997-1998
Electrical Engineering
Microbiology (Division of Biological Sciences)
Plant Engineering
Rural Sociology

1998-1999
Agricultural, Resource, and Managerial Economics
Animal Science
Bailey Hortorium (Division of Biological Sciences)
Biochemical, Molecular, and Cell Biology (Division of Biological Sciences)
Computer Science
Ecology and Systematics (Division of Biological Sciences)
Fruit and Vegetable Science (Ithaca), Horticultural Science (Geneva)
Genetics and Development (Division of Biological Sciences)
Linguistics
Neurobiology and Behavior
Nutritional Sciences
Plant Biology (Division of Biological Sciences)
Plant Pathology
Physiology (Division of Biological Sciences)

1999-2000
Communication
Natural Resources
Ornithology
Theoretical and Applied Mechanics

2000-2001
Agricultural and Biological Engineering
Anthropology
Biomedical Sciences
CIIFAD
Clinical Sciences
Economics
Education
Einaudi Center
Floriculture and Ornamental Horticulture
History
History of Art
Microbiology and Immunology
Psychology
Science and Technology Studies
Sociology
Art

2001-2002
Chemistry and Chemical Biology
City and Regional Planning
Crop and Soil Science
German Studies
Government
Johnson Museum
Music
Policy Analysis and Management
Operations Research and Industrial Engineering

2002-2003
Asian Studies
Chemical and Biomolecular Engineering
Classics
Comparative Literature
Near Eastern Studies
Philosophy
Romance Studies
Textiles and Apparel
Theatre, Film, and Dance

2003-2004
Baker Institute
Cornell University Press
Astronomy
English
Materials Science and Engineering
Mathematics

2004-2005
Applied and Engineering Physics
Design and Environmental Analysis
Earth and Atmospheric Science
Food Science
Physics
Population Medicine and Diagnostic Sciences

2005-2006
Africana
Civil and Environmental Engineering
Entomology  
Family Life Development Center  
Law  
Mechanical and Aerospace Engineering  
Molecular Medicine  
Society for the Humanities

**2006-2007**  
Architecture  
Electrical and Computer Engineering  
Industrial and Labor Relations  
Feminist, Gender, and Sexuality Studies

**2007-2008**  
Computer Science  
Cornell Institute for Public Affairs  
Development Sociology  
Ecology and Evolutionary Biology  
Human Development (with Cornell Institute for Research on Children)  
Linguistics  
Molecular Biology and Genetics  
Neurobiology and Behavior  
Plant Breeding and Genetics  
Plant Pathology (Ithaca & Geneva)

**2008-2009**  
Animal Science  
Applied Economics and Management  
Asian Studies  
Hotel Administration  
Johnston Graduate School of Management  
Laboratory of Ornithology  
Psychology  
Real Estate  
Sociology

**2009-2010**  
Year one of a two-year suspension of Program Review.

**2010-2011**  
Year two of a two-year suspension of Program Review.  
Communication

**2011-2012**  
Chemical and Biomolecular Engineering  
Clinical Sciences
History of Art
Microbiology and Immunology
City and Regional Planning
Biomedical Sciences

2012-2013
Biological and Environmental Engineering
Economics
Systems Engineering*
Microbiology
Chemistry and Chemical Biology
Art
Natural Resources
Nutritional Science
Science and Technology Studies

2013-2014
Biological Statistics and Computational Biology
Anthropology
Operations Research and Information Engineering*
Baker Institute and Feline Health Center
Molecular Medicine
Romance Studies
Materials Science and Engineering*
Population Medicine and Diagnostic Sciences*
History*
Fiber Science and Apparel Design*

*External review team visit completed, reports pending